

## **LAMPIRAN**

## Lampiran 1

### Surat Tugas Bimbingan Skripsi



# UNIVERSITAS GALUH FAKULTAS EKONOMI

PROGRAM STUDI MANAJEMEN : TERAKREDITASI "B" SK. NO. 5278/SK/BAN-PT/Akred/S/IX/2020  
PROGRAM STUDI AKUNTANSI : TERAKREDITASI "B" SK. NO. 4682/SK/BAN-PT/Akred/S/VIII/2020  
Jl. RE. Martadinata No. 150 Telp/Fax. (0265) 772060 - 778374 Ciamis 46251

#### SURAT TUGAS MEMBIMBING SKRIPSI Nomor : 3433/34/ST/AK/D/XI/2023

Dekan Fakultas Ekonomi Universitas Galuh Ciamis dengan ini memberi tugas membimbing skripsi kepada :

Nama : **Dr. Nurdiana Mulyatini, S.E., M.M.**  
sebagai Pembimbing I

Nama : **Lia Yulia, S.T., M.M.**  
sebagai Pembimbing II

Dalam penulisan/penyusunan skripsi mahasiswa untuk dan atas :

Nama : **NOOVEL AUDREY SALZABILLA**  
NIM : **3402200398**  
Program Studi : **Manajemen**  
Judul Skripsi : **PENGARUH DEBT TO EQUITY RATIO DAN RETURN ON ASSET TERHADAP RETURN SAHAM (Suatu Studi Pada PT... Yang terdaftar pada BEI periode 20.. Sd 20 ..)**

Surat tugas ini berlaku sampai dengan skripsi selesai paling lambat 1 (satu) tahun setelah penetapan surat tugas ini.

Demikian agar dilaksanakan sebagaimana mestinya.

Ciamis, 13 November 2023  
Dekan,  
  
**Dr. Nurdiana Mulyatini, S.E., M.M.**  
NIK. 3112770079

Tembusan :

- Yth. Ketua Program Studi yang bersangkutan
- Yth. Mahasiswa yang bersangkutan

## Lampiran 2

### Surat Keterangan Penelitian



## GALERI INVESTASI BURSA EFEK INDONESIA UNIVERSITAS GALUH

Jl. Laksamana (L) R.E. Martadinata No. 150 Tlp. (0265) 772060 Ciamis 46251



### SURAT KETERANGAN PENELITIAN

No : 773/GIBEL/SK/K/1/2024

Yang bertanda tangan di bawah ini :

Nama : Toto, S.E., M.M.  
 NIK : 3112770544  
 Jabatan : Koordinator Galeri Investasi Bursa Efek Indonesia Universitas Galuh  
 Fakultas : Ekonomi Universitas Galuh  
 Alamat : R.E.Martadinata No.150 Ciamis

Menerangkan dengan sebenarnya bahwa :

Nama : Noovel Audrey Salzabilla  
 NIM : 3402200398  
 Program Studi : MANAJEMEN ;  
 Semester : VII  
 Alamat : Kp Karangpaningal, RT023/RW006, Desa Karanglayung, Kecamatan Karangjaya, Kabupaten Tasikmalaya, Jawa Barat.  
 Judul Penelitian : PENGARUH DEBT TO EQUITY RATIO DAN RETURN ON ASSET TERHADAP RETURN SAHAM (Suatu Studi Pada PT. Unilever Indonesia Tbk, Yang terdaftar pada BEI periode 2013 Sd 2022)

Tempat Penelitian : Galeri Investasi Bursa Efek Indonesia Universitas Galuh Ciamis  
 Tahun Data : 2013-2022

Telah menyelesaikan penelitian dengan menggunakan data sekunder yang tersedia di Galeri Investasi Bursa Efek Indonesia Universitas Galuh :

Dimulai tanggal : 15 November 2023  
 s.d Tanggal : 15 November 2024

Demikian surat keterangan penelitian ini dibuat untuk digunakan sebagaimana mestinya.

Ciamis, 21 Juni 2024

Toto, S.E., M.M.  
 Koordinator Galeri Investasi Universitas Galuh Ciamis

### Lampiran 3

## Laporan Posisi Keuangan PT Unilever Indonesia Tbk

PT Unilever Indonesia Tbk dan Entitas Anak Laporan Posisi Keuangan Konsolidasian 31 Desember 2013 dan 2012	<i>PT Unilever Indonesia Tbk and Subsidiary Consolidated Statements of Financial Position As at 31 December 2013 and 2012</i>		
(Dalam jutaan Rupiah, kecuali dinyatakan lain)	(Expressed in millions of Rupiah, unless otherwise stated)		
	2013	Catatan/ Notes	2012
<b>LIABILITAS</b>			<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>			<b>Current Liabilities</b>
Pinjaman bank	976,792	2r, 12	1,040,000
Utang usaha			<i>Bank borrowings</i>
- Pihak ketiga	3,568,628	2s, 13	2,639,460
- Pihak berelasi	195,916	2c, 2s, 13	124,609
Utang pajak			<i>Trade creditors</i>
- Pajak penghasilan badan	185,363	2t, 14d	244,245
- Pajak lain-lain	253,557	14d	275,029
Akrual	1,841,112	2q, 2z, 15	2,239,481
Utang lain-lain			<i>Related parties -</i>
- Pihak ketiga	1,006,684	16	641,198
- Pihak berelasi	358,594	2c, 7d	294,580
Kewajiban imbalan kerja jangka panjang – bagian lancar	32,796	2u, 17	37,294
			<i>Taxes payable</i>
			<i>Corporate income tax -</i>
			<i>Other taxes -</i>
			<i>Accruals</i>
			<i>Other payables</i>
			<i>Third parties -</i>
			<i>Related parties -</i>
			<i>Long-term employee benefits obligations - current portion</i>
<b>Jumlah Liabilitas Jangka Pendek</b>	<b>8,419,442</b>		<b>7,535,896</b>
			<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>			<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	181,367	2t, 14b	126,991
Kewajiban imbalan kerja jangka panjang – bagian tidak lancar	492,709	2u, 17	353,727
			<i>Deferred tax liabilities</i>
			<i>Long-term employee benefits obligations - non-current portion</i>
<b>Jumlah Liabilitas Jangka Panjang</b>	<b>674,076</b>		<b>480,718</b>
			<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>	<b>9,093,518</b>		<b>8,016,614</b>
			<b>TOTAL LIABILITIES</b>
<b>EQUITAS</b>			<b>EQUITY</b>
Modal saham			<i>Share capital</i>
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 lembar saham biasa dengan nilai nominal Rp 10 (nilai penuh) per lembar saham)	76,300	2v, 19	76,300
Tambahan modal disetor	96,000	2v, 20, 21	96,000
Saldo laba yang dicadangkan	15,260	23	15,260
Saldo laba yang belum dicadangkan	4,067,110		3,780,805
			<i>Authorized, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share</i>
			<i>Additional paid-in capital</i>
			<i>Appropriated retained earnings</i>
			<i>Unappropriated retained earnings</i>
Ekuitas yang dapat diatribusikan kepada pemilik entitas induk	4,254,670		3,968,365
Kepentingan nonpengendali	-	18	-
			<i>Equity attributable to the owners of the parent</i>
			<i>Non-controlling interests</i>
<b>JUMLAH EKUITAS</b>	<b>4,254,670</b>		<b>3,968,365</b>
			<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>	<b>13,348,188</b>		<b>11,984,979</b>
			<b>TOTAL LIABILITIES AND EQUITY</b>

Catatan atas laporan keuangan konsolidasian merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian.

The accompanying notes form an integral part of these consolidated financial statements.

Lampiran 1/2 Schedule

**PT Unilever Indonesia Tbk dan Entitas Anak**  
**Laporan Posisi Keuangan Konsolidasian**  
**31 Desember 2014, 31 Desember 2013 dan**  
**1 Januari 2013**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk and Subsidiary**  
**Consolidated Statements of Financial Position**  
**As at 31 December 2014, 31 December 2013 and**  
**1 January 2013**

(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	31 Desember/ December 2014	31 Desember/ December 2013*	1 Januari/ January 2013*	
<b>LIABILITAS</b>					<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>					<b>Current Liabilities</b>
Pinjaman bank	2q, 12	1,250,000	976,792	1,040,000	Bank borrowings
Utang usaha					Trade creditors
- Pihak ketiga	2r, 13	4,365,358	3,568,628	2,639,460	Third parties -
- Pihak berelasi	2c, 2r, 13	266,169	195,916	124,609	Related parties -
Utang pajak					Taxes payable
- Pajak penghasilan badan	2s, 14d	198,361	185,363	244,245	Corporate income tax -
- Pajak lain-lain	14d	259,143	253,557	275,029	Other taxes -
Akrual	2p, 2y, 15, 35	1,141,375	1,196,392	1,593,613	Accruals
Utang lain-lain					Other payables
- Pihak ketiga	16	864,276	1,006,684	641,198	Third parties -
- Pihak berelasi	2c, 7d	481,096	358,594	294,580	Related parties -
Kewajiban imbalan kerja jangka panjang - bagian lancar	2t, 17	39,034	32,796	37,294	Long-term employee benefits obligations - current portion
<b>Jumlah Liabilitas Jangka Pendek</b>		<b>8,864,832</b>	<b>7,774,722</b>	<b>6,890,028</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>					<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	2s, 14b	246,093	181,367	126,991	Deferred tax liabilities
Kewajiban imbalan kerja jangka panjang - bagian tidak lancar	2t, 17	570,963	492,709	353,727	Long-term employee benefits obligations - non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>		<b>817,056</b>	<b>674,076</b>	<b>480,718</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>		<b>9,681,888</b>	<b>8,448,798</b>	<b>7,370,746</b>	<b>TOTAL LIABILITIES</b>

\* Setelah penyajian kembali (Lihat Catatan 35)

After restatements (See Note 35) \*

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian ini.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements.

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**PT Unilever Indonesia Tbk dan Entitas Anak**  
**Laporan Posisi Keuangan Konsolidasian**  
**31 Desember 2014, 31 Desember 2013 dan**  
**1 Januari 2013**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk and Subsidiary**  
**Consolidated Statements of Financial Position**  
**As at 31 December 2014, 31 December 2013 and**  
**1 January 2013**

(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	31 Desember/ December 2014	31 Desember/ December 2013*	1 Januari/ January 2013*	
<b>EKUITAS</b>					<b>EQUITY</b>
Modal saham					Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 saham biasa dengan nilai nominal Rp 10 (nilai penuh) per saham)					(Authorised, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share)
	2u, 18	76,300	76,300	76,300	
Tambahan modal disetor	2u, 19, 20	96,000	96,000	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	22	15,260	15,260	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan		4,411,222	4,067,110	3,780,805	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>		<b>4,598,782</b>	<b>4,254,670</b>	<b>3,968,365</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>		<b>14,280,670</b>	<b>12,703,468</b>	<b>11,339,111</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

**PT Unilever Indonesia Tbk dan Entitas Anak**  
**Laporan Posisi Keuangan Konsolidasian**  
**31 Desember 2015, 31 Desember 2014**  
**dan 1 Januari 2014**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk and Subsidiary**  
**Consolidated Statements of Financial Position**  
**As at 31 December 2015, 31 December 2014**  
**and 1 January 2014**

(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	31 Desember/ December 2015	31 Desember/ December 2014*	1 Januari/ January 2014*	
<b>LIABILITAS</b>					<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>					<b>Current Liabilities</b>
Pinjaman bank	2q, 12	1,700,000	1,250,000	976,792	Bank borrowings
Utang usaha					Trade creditors
- Pihak ketiga	2r, 13	4,514,939	4,365,358	3,568,628	Third parties -
- Pihak berelasi	2c, 2r, 13	327,231	266,189	195,916	Related parties -
Utang pajak					Taxes payable
- Pajak penghasilan badan	2s, 14d	190,795	198,361	185,363	Corporate income tax -
- Pajak lain-lain	14d	439,079	259,143	253,557	Other taxes -
Akrua	2p, 2y, 15	1,119,513	1,141,375	1,196,392	Accruals
Utang lain-lain					Other payables
- Pihak ketiga	16	1,132,076	864,276	1,006,684	Third parties -
- Pihak berelasi	2c, 7d	640,669	481,096	358,594	Related parties -
Kewajiban imbalan kerja jangka panjang – bagian lancar	2t, 17, 35	63,240	38,444	34,759	Long-term employee benefits obligations – current portion
<b>Jumlah Liabilitas Jangka Pendek</b>		<b>10,127,542</b>	<b>8,864,242</b>	<b>7,776,685</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>					<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	2s, 14b, 35	372,041	295,337	119,096	Deferred tax liabilities
Kewajiban imbalan kerja jangka panjang – bagian tidak lancar	2t, 17, 35	403,002	374,577	739,830	Long-term employee benefits obligations – non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>		<b>775,043</b>	<b>669,914</b>	<b>858,926</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>		<b>10,902,585</b>	<b>9,534,156</b>	<b>8,635,611</b>	<b>TOTAL LIABILITIES</b>

\* Setelah penyajian kembali atas perubahan PSAK 24 (Lihat Catatan 35)

After restatements due to changes in SFAS 24 (See Note 35) \*

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dan laporan keuangan konsolidasian ini.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements.

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**PT Unilever Indonesia Tbk dan Entitas Anak**  
**Laporan Posisi Keuangan Konsolidasian**  
**31 Desember 2015, 31 Desember 2014**  
**dan 1 Januari 2014**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk and Subsidiary**  
**Consolidated Statements of Financial Position**  
**As at 31 December 2015, 31 December 2014**  
**and 1 January 2014**

(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	31 Desember/ December 2015	31 Desember/ December 2014*	1 Januari/ January 2014*	
<b>EQUITAS</b>					<b>EQUITY</b>
Modal saham					Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7,630,000,000 saham biasa dengan nilai nominal Rp 10 (nilai penuh) per saham)	2u, 18	76,300	76,300	76,300	(Authorised, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share)
Tambahan modal disetor	2u, 19, 20	96,000	96,000	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	22	15,260	15,260	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan	35	4,639,800	4,558,954	3,880,297	Unappropriated retained earnings
<b>JUMLAH EQUITAS</b>		<b>4,827,360</b>	<b>4,746,514</b>	<b>4,067,857</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EQUITAS</b>		<b>15,729,945</b>	<b>14,280,670</b>	<b>12,703,468</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

**PT Unilever Indonesia Tbk**  
**Laporan Posisi Keuangan**  
**31 Desember 2016 dan 2015**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk**  
**Statements of Financial Position**  
**As at 31 December 2016 and 2015**

(Expressed in millions of Rupiah, unless otherwise stated)

	2016	Catatan/ Notes	2015	
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>				<b>Current Liabilities</b>
Pinjaman bank	2,392,970	2p, 12	1,700,000	Bank borrowings
Utang usaha				Trade creditors
- Pihak ketiga	4,295,353	2q, 13	4,514,939	Third parties
- Pihak berelasi	346,557	2b, 2q, 13	327,231	Related parties
Utang pajak				Taxes payable
- Pajak penghasilan badan	286,191	2r, 14c	190,795	Corporate income tax
- Pajak lain-lain	412,286	14c	439,079	Other taxes
Akrual	1,659,753	2o, 2x, 15	1,119,513	Accruals
Utang lain-lain				Other payables
- Pihak ketiga	1,208,673	16	1,132,076	Third parties
- Pihak berelasi	131,640	2b, 7d	640,669	Related parties
Kewajiban imbalan kerja jangka panjang – bagian lancar	144,651	2s, 17	63,240	Long-term employee benefits obligations – current portion
<b>Jumlah Liabilitas Jangka Pendek</b>	<b>10,878,074</b>		<b>10,127,542</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>				<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	245,152	2r, 14b	372,041	Deferred tax liabilities
Kewajiban imbalan kerja jangka panjang – bagian tidak lancar	918,211	2s, 17	403,002	Long-term employee benefits obligations – non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>	<b>1,163,363</b>		<b>775,043</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>	<b>12,041,437</b>		<b>10,902,585</b>	<b>TOTAL LIABILITIES</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

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**PT Unilever Indonesia Tbk**  
**Laporan Posisi Keuangan**  
**31 Desember 2016 dan 2015**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk**  
**Statements of Financial Position**  
**As at 31 December 2016 and 2015**

(Expressed in millions of Rupiah, unless otherwise stated)

	2016	Catatan/ Notes	2015	
<b>EKUITAS</b>				<b>EQUITY</b>
Modal saham				Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 saham biasa dengan nilai nominal Rp 10 (nilai penuh) per saham)	76,300	21, 18	76,300	(Authorised, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share)
Tambahan modal disetor	96,000	21, 19, 20	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	15,260	22	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan	4,516,698		4,639,800	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>	<b>4,704,258</b>		<b>4,827,360</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>	<b>16,745,695</b>		<b>15,729,945</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

**PT Unilever Indonesia Tbk**  
**Laporan Posisi Keuangan**  
**31 Desember 2017 dan 2016**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk**  
**Statement of Financial Position**  
**As at 31 December 2017 and 2016**

(Expressed in millions of Rupiah, unless otherwise stated)

	2017	Catatan/ Notes	2016	
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>				<b>Current Liabilities</b>
Pinjaman bank	3,450,000	2p, 12	2,392,970	Bank borrowings
Utang usaha				Trade creditors
- Pihak ketiga	4,291,308	2q, 13	4,295,353	Third parties -
- Pihak berelasi	235,802	2b, 2q, 13	346,557	Related parties -
Utang pajak				Taxes payable
- Pajak penghasilan badan	180,638	2r, 14d	286,191	Corporate income tax -
- Pajak lain-lain	263,924	14d	412,286	Other taxes -
Akrual	2,288,992	2o, 2x, 15	1,659,753	Accruals
Utang lain-lain				Other payables
- Pihak ketiga	965,798	16	1,208,673	Third parties -
- Pihak berelasi	709,313	2b, 7d	131,640	Related parties -
Kewajiban imbalan kerja jangka panjang – bagian lancar	146,529	2s, 17	144,651	Long-term employee benefits obligations – current portion
<b>Jumlah Liabilitas Jangka Pendek</b>	<b>12,532,304</b>		<b>10,878,074</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>				<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	344,965	2r, 14b	245,152	Deferred tax liabilities
Kewajiban imbalan kerja jangka panjang – bagian tidak lancar	855,756	2s, 17	918,211	Long-term employee benefits obligations – non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>	<b>1,200,721</b>		<b>1,163,363</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>	<b>13,733,025</b>		<b>12,041,437</b>	<b>TOTAL LIABILITIES</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

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The accompanying notes to the financial statements form an integral part of these financial statements.

**PT Unilever Indonesia Tbk**  
**Laporan Posisi Keuangan**  
**31 Desember 2017 dan 2016**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk**  
**Statement of Financial Position**  
**As at 31 December 2017 and 2016**

(Expressed in millions of Rupiah, unless otherwise stated)

	2017	Catatan/ Notes	2016	
<b>EKUITAS</b>				<b>EQUITY</b>
Modal saham				Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 saham biasa dengan nilai nominal Rp 10 (nilai penuh) per saham)	76,300	2t, 18	76,300	(Authorised, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share)
Tambahan modal disetor	96,000	21, 19, 20	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	15,260	22	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan	4,985,828		4,516,698	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>	<b>5,173,388</b>		<b>4,704,258</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>	<b>18,906,413</b>		<b>16,745,695</b>	<b>TOTAL LIABILITIES AND EQUITY</b>



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**31 Desember 2018 dan 2017**

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**PT Unilever Indonesia Tbk**  
**Statement of Financial Position**  
**As at 31 December 2018 and 2017**

(Expressed in millions of Rupiah, unless otherwise stated)

	2018	Catatan/ Notes	2017	
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>				<b>Current Liabilities</b>
Pinjaman bank	460,000	2p, 12	3,450,000	Bank borrowings
Utang usaha				Trade creditors
- Pihak ketiga	4,288,383	2q, 13	4,291,308	Third parties -
- Pihak berelasi	284,217	2b, 2q, 13	235,802	Related parties -
Utang pajak				Taxes payable
- Pajak penghasilan badan	948,467	2r, 14d	180,638	Corporate income tax -
- Pajak lain-lain	62,999	14d	263,924	Other taxes -
Akrual	2,681,273	2o, 2x, 15	2,288,992	Accruals
Utang lain-lain				Other payables
- Pihak ketiga	1,338,860	2e, 6, 16	965,798	Third parties -
- Pihak berelasi	772,680	2b, 7d	709,313	Related parties -
Kewajiban imbalan kerja jangka panjang – bagian lancar	297,907	2s, 17	146,529	Long-term employee benefits obligations – current portion
<b>Jumlah Liabilitas Jangka Pendek</b>	<b>11,134,786</b>		<b>12,532,304</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>				<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	398,047	2r, 14b	344,965	Deferred tax liabilities
Kewajiban imbalan kerja jangka panjang – bagian tidak lancar	412,004	2s, 17	855,756	Long-term employee benefits obligations – non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>	<b>810,051</b>		<b>1,200,721</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>	<b>11,944,837</b>		<b>13,733,025</b>	<b>TOTAL LIABILITIES</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

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The accompanying notes to the financial statements form an integral part of these financial statements.

**PT Unilever Indonesia Tbk**  
**Laporan Posisi Keuangan**  
**31 Desember 2018 dan 2017**

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**PT Unilever Indonesia Tbk**  
**Statement of Financial Position**  
**As at 31 December 2018 and 2017**

(Expressed in millions of Rupiah, unless otherwise stated)

	2018	Catatan/ Notes	2017	
<b>EKUITAS</b>				<b>EQUITY</b>
Modal saham				Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 saham biasa dengan nilai nominal Rp 10 (nilai penuh) per saham)	76,300	2t, 18	76,300	(Authorised, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share)
Tambahan modal disetor	96,000	2t, 19, 20	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	15,260	22	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan	7,390,573		4,985,828	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>	<b>7,578,133</b>		<b>5,173,388</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>	<b>19,522,970</b>		<b>18,906,413</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

PT Unilever Indonesia Tbk  
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dan 1 Januari 2018  
(Dalam jutaan Rupiah, kecuali dinyatakan lain)

PT Unilever Indonesia Tbk  
Statement of Financial Position  
As at 31 December 2019, 31 December 2018  
and 1 January 2018  
(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	31 Desember/ December 2019	31 Desember/ December 2018*	1 Januari/ January 2018*	
<b>LIABILITAS</b>					<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>					<b>Current Liabilities</b>
Pinjaman bank	2p, 13	2,920,000	460,000	3,450,000	Bank borrowings
Utang usaha					Trade creditors
- Pihak ketiga	2q, 14	4,322,771	4,288,383	4,291,308	Third parties -
- Pihak berelasi	2b, 2q, 14	194,183	284,217	235,802	Related parties -
Utang pajak					Taxes payable
- Pajak penghasilan					
- Badan	2r, 15d	256,609	948,467	180,638	Corporate income tax -
- Pajak lain-lain	15d	342,553	62,999	263,924	Other taxes -
Akrual	2o, 2x, 16	2,751,404	2,681,273	2,288,992	Accruals
Utang lain-lain					Other payables
- Pihak ketiga	2e, 6, 17	1,293,017	1,338,860	965,798	Third parties -
- Pihak berelasi	2b, 7d	784,606	772,680	709,313	Related parties -
Kewajiban imbalan kerja jangka panjang – bagian jangka pendek	2s, 18	73,986	297,907	146,529	Long-term employee benefits obligations – current portion
Liabilitas sewa – bagian jangka pendek	2j, 10, 37	126,179	139,036	166,310	Lease liabilities – current portion
<b>Jumlah Liabilitas Jangka Pendek</b>		<b>13,065,308</b>	<b>11,273,822</b>	<b>12,698,614</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>					<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan					Deferred tax liabilities
Kewajiban imbalan kerja jangka panjang – bagian jangka Panjang	2r, 15b, 37	335,570	359,930	316,267	Long-term employee benefits obligations – non-current portion
Liabilitas sewa – bagian jangka panjang	2s, 18	1,047,816	412,004	855,756	Lease liabilities – non-current portion
Liabilitas sewa – bagian jangka panjang	2j, 10, 37	918,815	897,446	973,973	Lease liabilities – non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>		<b>2,302,201</b>	<b>1,669,380</b>	<b>2,145,996</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>		<b>15,367,509</b>	<b>12,943,202</b>	<b>14,844,610</b>	<b>TOTAL LIABILITIES</b>

\*Setelah penyajian kembali (Lihat Catatan 37)

After restatement (See Note 37)\*

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

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Laporan Posisi Keuangan  
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(Dalam jutaan Rupiah, kecuali dinyatakan lain)

PT Unilever Indonesia Tbk  
Statement of Financial Position  
As at 31 December 2019, 31 December 2018  
and 1 January 2018  
(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	31 Desember/ December 2019	31 Desember/ December 2018*	1 Januari/ January 2018*	
<b>EKUITAS</b>					<b>EQUITY</b>
Modal saham					Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 saham biasa dengan nilai nominal Rp 10 (nilai penuh) per saham)	2t, 19	76,300	76,300	76,300	(Authorized, issued and fully paid-up: 7,630,000,000 common shares with par value of Rp 10 (full amount) per share)
Tambahan modal disetor	2t, 20, 21	96,000	96,000	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	23	15,260	15,260	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan	37	5,094,302	7,196,107	4,819,620	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>		<b>5,281,862</b>	<b>7,383,667</b>	<b>5,007,180</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>		<b>20,649,371</b>	<b>20,326,869</b>	<b>19,851,790</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

PT Unilever Indonesia Tbk  
Laporan Posisi Keuangan  
31 Desember 2020 dan 2019

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

PT Unilever Indonesia Tbk  
Statement of Financial Position  
As at 31 December 2020 and 2019

(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	2020	2019	
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>				<b>Current Liabilities</b>
Pinjaman bank	2p, 13	3,015,000	2,920,000	Bank borrowings
Utang usaha				Trade creditors
- Pihak ketiga	2q, 14	4,123,391	4,322,771	Third parties -
- Pihak berelasi	2b, 2q, 14	154,226	194,183	Related parties -
Utang pajak				Taxes payable
- Pajak penghasilan				Corporate income tax -
- badan	2r, 15d	703,410	256,609	Other taxes -
- Pajak lain-lain	15d	259,179	342,553	Accruals
Akrual	2o, 2x, 16	2,360,004	2,751,404	Other payables
Utang lain-lain				Third parties -
- Pihak ketiga	2e, 6, 17	1,669,573	1,293,017	Related parties -
- Pihak berelasi	2b, 7d	872,483	784,606	Long-term employee
Liabilitas imbalan kerja jangka panjang – bagian jangka pendek	2s, 18	87,084	73,986	benefits liabilities – current portion
Liabilitas sewa – bagian jangka pendek	2j, 10	113,186	126,179	Lease liabilities – current portion
<b>Jumlah Liabilitas Jangka Pendek</b>		<b>13,357,536</b>	<b>13,065,308</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>				<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	2r, 15b	212,333	335,570	Deferred tax liabilities
Liabilitas imbalan kerja jangka panjang – bagian jangka panjang	2s, 18	1,180,591	1,047,816	Long-term employee benefits liabilities – non-current portion
Liabilitas sewa – bagian jangka panjang	2j, 10	846,804	918,815	Lease liabilities – non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>		<b>2,239,728</b>	<b>2,302,201</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>		<b>15,597,264</b>	<b>15,367,509</b>	<b>TOTAL LIABILITIES</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

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The accompanying notes to the financial statements form an integral part of these financial statements.

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PT Unilever Indonesia Tbk  
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(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	2020	2019	
<b>EKUITAS</b>				<b>EQUITY</b>
Modal saham				Share capital
(Modal dasar, pada 31 Desember 2020 seluruhnya ditempatkan dan disetor penuh: 38.150.000.000 saham biasa dengan nilai nominal Rp2 (nilai penuh) per saham, pada 31 Desember 2019 seluruhnya ditempatkan dan disetor penuh: 7.630.000.000 saham biasa dengan nilai nominal Rp10 (nilai penuh) per saham)				(Authorised, as of 31 December 2020 issued and fully paid-up: 38,150,000,000 common shares with par value of Rp2 (full amount) per share, as of 31 December 2019 issued and fully paid-up: 7,630,000,000 common shares with par value of Rp10 (full amount) per share)
Tambahan modal disetor	2t, 19	76,300	76,300	Additional paid-in capital
Saldo laba yang dicadangkan	2t, 20, 21	96,000	96,000	Appropriated retained earnings
Saldo laba yang belum dicadangkan	23	15,260	15,260	Unappropriated retained earnings
		4,749,808	5,094,302	
<b>JUMLAH EKUITAS</b>		<b>4,937,368</b>	<b>5,281,862</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>		<b>20,534,632</b>	<b>20,649,371</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

**PT Unilever Indonesia Tbk**  
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**PT Unilever Indonesia Tbk**  
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(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	2021	2020	
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>				<b>Current Liabilities</b>
Pinjaman bank	2p, 13	1,850,000	3,015,000	Bank borrowings
Utang usaha				Trade creditors
- Pihak ketiga	2q, 14	4,364,070	4,123,391	Third parties -
- Pihak berelasi	2b, 2q, 14	207,282	154,226	Related parties -
Utang pajak				Taxes payable
- Pajak penghasilan badan	2r, 15d	535,042	703,410	Corporate income tax -
- Pajak lain-lain	15d	194,871	259,179	Other taxes -
Akrual	2o, 2x, 16	2,631,420	2,360,004	Accruals
Utang lain-lain				Other payables
- Pihak ketiga	2e, 6, 17	1,670,045	1,669,573	Third parties -
- Pihak berelasi	2b, 7d	786,534	872,483	Related parties -
Liabilitas imbalan kerja jangka panjang – bagian jangka pendek	2s, 18	122,639	87,084	Long-term employee benefits liabilities – current portion
Liabilitas sewa				Lease liabilities
– bagian jangka pendek	2j, 10	83,249	113,186	– current portion
<b>Jumlah Liabilitas Jangka Pendek</b>		<b>12,445,152</b>	<b>13,357,536</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>				<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	2r, 15b	258,638	212,333	Deferred tax liabilities
Liabilitas imbalan kerja jangka panjang – bagian jangka panjang	2s, 18	1,239,856	1,180,591	Long-term employee benefits liabilities – non-current portion
Liabilitas sewa				Lease liabilities
– bagian jangka panjang	2j, 10	803,617	846,804	– non-current portion
<b>Jumlah Liabilitas Jangka Panjang</b>		<b>2,302,111</b>	<b>2,239,728</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>		<b>14,747,263</b>	<b>15,597,264</b>	<b>TOTAL LIABILITIES</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

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**31 Desember 2021 dan 2020**  
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**PT Unilever Indonesia Tbk**  
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**As at 31 December 2021 and 2020**  
(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	2021	2020	
<b>EKUITAS</b>				<b>EQUITY</b>
<b>Modal saham</b>				<b>Share capital</b>
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 38.150.000.000 saham biasa dengan nilai nominal Rp2 (nilai penuh) per saham)	2t, 19	76,300	76,300	(Authorized, issued and fully paid-up: 38,150,000,000 common shares with par value of Rp2 (full amount) per share)
Tambahan modal disetor	2t, 20, 21	96,000	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	23	15,260	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan		4,133,709	4,749,808	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>		<b>4,321,269</b>	<b>4,937,368</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>		<b>19,068,532</b>	<b>20,534,632</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

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**PT Unilever Indonesia Tbk**  
**Statement of Financial Position**  
**31 December 2022 and 2021**  
(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	2022	2021	
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>Liabilitas Jangka Pendek</b>				<b>Current Liabilities</b>
Pinjaman bank	2p, 13	600,000	1,850,000	Bank borrowings
Utang usaha				Trade creditors
- Pihak ketiga	2q, 14	4,508,015	4,364,070	Third parties -
- Pihak berelasi	2b, 2q, 14	191,959	207,282	Related parties -
Utang pajak				Taxes payable
- Pajak penghasilan badan	2r, 15d	439,770	535,042	Corporate income tax -
- Pajak lain-lain	15d	219,181	194,871	Other taxes -
Akrual	2o, 2x, 16	3,998,399	2,631,420	Accruals
Utang lain-lain				Other payables
- Pihak ketiga	6, 17	1,454,252	1,670,045	Third parties -
- Pihak berelasi	2b, 7d	850,657	786,534	Related parties -
Liabilitas imbalan kerja jangka panjang – bagian jangka pendek	2s, 18	144,369	122,639	Long-term employee benefits liabilities – current portion
Liabilitas sewa				Lease liabilities
- bagian jangka pendek	2j, 10	35,621	83,249	- current portion
<b>Jumlah Liabilitas Jangka Pendek</b>		<b>12,442,223</b>	<b>12,445,152</b>	<b>Total Current Liabilities</b>
<b>Liabilitas Jangka Panjang</b>				<b>Non-Current Liabilities</b>
Liabilitas pajak tangguhan	2r, 15b	253,601	258,638	Deferred tax liabilities
Liabilitas imbalan kerja jangka panjang – bagian jangka panjang	2s, 18	976,629	1,239,856	Long-term employee benefits liabilities – non-current portion
Liabilitas sewa				Lease liabilities
- bagian jangka panjang	2j, 10	648,405	803,617	- non-current portion
<b>Jumlah Liabilitas Jangka panjang</b>		<b>1,878,635</b>	<b>2,302,111</b>	<b>Total Non-Current Liabilities</b>
<b>JUMLAH LIABILITAS</b>		<b>14,320,858</b>	<b>14,747,263</b>	<b>TOTAL LIABILITIES</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

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**PT Unilever Indonesia Tbk**  
**Laporan Posisi Keuangan**  
**31 Desember 2022 dan 2021**  
(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk**  
**Statement of Financial Position**  
**31 December 2022 and 2021**  
(Expressed in millions of Rupiah, unless otherwise stated)

	Catatan/ Notes	2022	2021	
<b>EKUITAS</b>				<b>EQUITY</b>
Modal saham				Share capital
(Modal dasar, seluruhnya ditempatkan dan disetor penuh: 38.150.000.000 saham biasa dengan nilai nominal Rp2 (nilai penuh) per saham)	2t, 19	76,300	76,300	(Authorised, issued and fully paid-up: 38,150,000,000 common shares with par value of Rp2 (full amount) per share)
Tambahan modal disetor	2t, 20, 21	96,000	96,000	Additional paid-in capital
Saldo laba yang dicadangkan	23	15,260	15,260	Appropriated retained earnings
Saldo laba yang belum dicadangkan		3,809,696	4,133,709	Unappropriated retained earnings
<b>JUMLAH EKUITAS</b>		<b>3,997,256</b>	<b>4,321,269</b>	<b>TOTAL EQUITY</b>
<b>JUMLAH LIABILITAS DAN EKUITAS</b>		<b>18,318,114</b>	<b>19,068,532</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

**Lampiran 4**  
**Laporan Arus Kas PT Unilever Indonesia Tbk**

**PT Unilever Indonesia Tbk dan Entitas Anak**  
**Laporan Arus Kas Konsolidasian**  
**Untuk Tahun-Tahun yang Berakhir Pada**  
**31 Desember 2013 dan 2012**  
(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk and Subsidiary**  
**Consolidated Statements of Cash Flows**  
**For The Years Ended**  
**31 December 2013 and 2012**  
*(Expressed in millions of Rupiah, unless otherwise stated)*

	2013	Catatan/ Notes	2012	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	32,815,801		29,559,749	Receipts from customers
Pembayaran kepada pemasok	(22,215,474)		(20,919,599)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,236,602)		(1,051,221)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non pensiun	(33,149)	17	(23,133)	Payments of long-term employee benefits non-pension
Pembayaran untuk beban jasa dan royalti	(1,274,424)		(867,927)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	8,056,152		6,697,869	Cash generated from operations
Penerimaan dari penghasilan keuangan	11,737		30,083	Receipts from finance income
Pembayaran biaya keuangan	(20,107)		(68,887)	Payments of finance costs
Pembayaran pajak penghasilan badan	(1,806,103)		(1,484,624)	Payments of corporate income tax
Pengembalian lebih bayar pajak penghasilan badan	-		17,205	Refund received from overpayment of corporate income tax
<b>Arus kas bersih yang diperoleh dari aktivitas operasi</b>	<b>6,241,679</b>		<b>5,191,646</b>	<b>Net cash flows provided from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Pembelian aset tetap	(1,149,550)		(1,112,389)	Acquisition of fixed assets
Pembelian aset takberwujud	(35,499)		(32,642)	Acquisition of intangible assets
Hasil penjualan entitas anak, bersih	-		30,679	Proceeds from disposal of subsidiary, net
Hasil penjualan aset tetap	4,082	9c	16,515	Proceeds from the sale of fixed assets
Alokasi hasil penjualan merek dagang oleh entitas induk	57,194		-	Allocation of proceeds from the sale of trademarks by the parent entity
Pemberian pinjaman karyawan, bersih	(5,375)		(4,193)	Grant of employee loan, net
<b>Arus kas bersih yang digunakan untuk aktivitas investasi</b>	<b>(1,129,148)</b>		<b>(1,102,030)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Penerimaan pinjaman	976,792	12	1,040,000	Proceeds from borrowings
Pembayaran pinjaman	(1,040,000)	12	(699,160)	Payments of borrowings
Pembayaran dividen kepada pemegang saham	(5,058,527)		(4,537,777)	Dividends paid to the shareholders
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(5,121,735)</b>		<b>(4,196,937)</b>	<b>Net cash flows used in financing activities</b>
<b>Penurunan bersih kas dan setara kas</b>	<b>(9,204)</b>		<b>(107,321)</b>	<b>Net decrease in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	40,716		868	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>229,690</b>	2a, 2d, 3	<b>336,143</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>261,202</b>	2a, 2d, 3	<b>229,690</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan konsolidasian merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian.

The accompanying notes form an integral part of these consolidated financial statements.

Lampiran 4 Schedule

**PT Unilever Indonesia Tbk dan Entitas Anak**  
**Laporan Arus Kas Konsolidasian**  
**Untuk Tahun-Tahun yang Berakhir pada**  
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	2014	Catatan/ Notes	2013	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	37,489,026		32,828,482	Receipts from customers
Pembayaran kepada pemasok	(26,008,556)		(22,228,155)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,196,494)		(1,236,602)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non pensiun	(31,500)	17	(33,149)	Payments of long-term employee benefits non-pension
Perbantuan pinjaman karyawan, bersih	(7,658)		(5,375)	Grant of employee loan, net
Pembayaran untuk beban jasa dan royalti	(1,836,023)		(1,274,424)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	8,408,795		8,050,777	Cash generated from operations
Penerimaan dari penghasilan keuangan	9,080		11,737	Receipts of finance income
Pembayaran biaya keuangan	(96,064)		(20,107)	Payments of finance costs
Pembayaran pajak penghasilan badan	(1,859,089)		(1,806,103)	Payments of corporate income tax
<b>Arus kas bersih yang diperoleh dari aktivitas operasi</b>	<b>6,462,722</b>		<b>6,236,304</b>	<b>Net cash flows provided from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Pembelian aset tetap	(1,125,906)		(1,149,550)	Acquisition of fixed assets
Pembelian aset takberwujud			(35,499)	Acquisition of intangible assets
Hasil penjualan aset tetap	118,965	9c	4,082	Proceeds from the sale of fixed assets
Hasil penjualan merek dagang oleh entitas induk	-		57,194	Proceeds from the sale of trademarks by the parent entity
<b>Arus kas bersih yang digunakan untuk aktivitas investasi</b>	<b>(1,006,941)</b>		<b>(1,123,773)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Penerimaan pinjaman	1,250,000	12	976,792	Proceeds from borrowings
Pembayaran pinjaman	(976,792)	12	(1,040,000)	Payments of borrowings
Pembayaran dividen kepada pemegang saham	(5,126,717)		(5,058,527)	Dividends paid to the shareholders
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(4,853,509)</b>		<b>(5,121,735)</b>	<b>Net cash flows used in financing activities</b>
<b>kenaikan (penurunan) bersih kas dan setara kas</b>	<b>602,272</b>		<b>(9,204)</b>	<b>Net Increase (decrease) in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	(4,347)		40,716	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>261,202</b>	2a, 2d, 3	<b>229,690</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>859,127</b>	2a, 2d, 3	<b>261,202</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian ini.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements.

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(Expressed in millions of Rupiah, unless otherwise stated)

	2015	Catatan/ Notes	2014	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	39,597,509		37,489,026	Receipts from customers
Pembayaran kepada pemasok	(27,530,887)		(26,008,556)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,271,640)		(1,196,494)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non pensiun	(39,083)	17	(31,500)	Payments of long-term employee benefits non-pension
Pemberian pinjaman karyawan, bersih	(3,974)		(7,658)	Grant of employee loan, net
Pembayaran untuk beban jasa dan royalti	(2,430,214)		(1,836,023)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	8,321,711		8,408,795	Cash generated from operations
Penerimaan dari penghasilan keuangan	8,476		9,080	Receipts of finance income
Pembayaran biaya keuangan	(120,527)		(96,064)	Payments of finance costs
Pembayaran pajak penghasilan badan	(1,910,609)	14	(1,859,089)	Payments of corporate income tax
<b>Arus kas bersih dari aktivitas operasi</b>	<b>6,299,051</b>		<b>6,462,722</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan aset tetap	35,638	9c	118,965	Proceeds from the sale of fixed assets
Hasil penjualan merek dagang	7,561	28	-	Proceeds from the sale of trademarks
Pembelian aset tetap	(1,472,444)		(1,125,906)	Acquisition of fixed assets
<b>Arus kas bersih yang digunakan untuk aktivitas investasi</b>	<b>(1,429,245)</b>		<b>(1,006,941)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, bersih	450,000	12	273,208	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(5,592,332)		(5,126,717)	Dividends paid to the shareholders
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(5,142,332)</b>		<b>(4,853,509)</b>	<b>Net cash flows used in financing activities</b>
<b>(Penurunan)/kenaikan bersih kas dan setara kas</b>	<b>(272,526)</b>		<b>602,272</b>	<b>Net (decrease)/increase in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	41,558		(4,347)	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>859,127</b>	2a, 2d, 3	<b>261,202</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>628,159</b>	2a, 2d, 3	<b>859,127</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian ini.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements.



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PT Unilever Indonesia Tbk  
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(Expressed in millions of Rupiah, unless otherwise stated)

	2016	Catatan/ Notes	2015	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	43,386,819		39,597,509	Receipts from customers
Pembayaran kepada pemasok	(29,625,520)		(27,530,887)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,497,467)		(1,271,640)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non-pensiun	(48,406)	17	(39,083)	employee benefits non-pension
Pembelian pinjaman karyawan, bersih	(6,635)		(3,974)	Grants of employee loans, net
Pembayaran untuk beban jasa dan royalti	(3,320,491)		(2,430,214)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	8,888,300		8,321,711	Cash generated from operations
Penerimaan dari penghasilan keuangan	6,057		8,476	Receipts of finance income
Pembayaran biaya keuangan	(143,244)		(120,527)	Payments of finance costs
Pembayaran pajak penghasilan badan	(2,066,894)	14	(1,910,609)	Payments of corporate income tax
<b>Arus kas bersih dari aktivitas operasi</b>	<b>6,684,219</b>		<b>6,299,051</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan aset tetap	7,958	9c	35,638	Proceeds from the sale of fixed assets
Hasil penjualan merek dagang	-	26	7,561	Proceeds from the sale of trademark
Pembelian aset tetap	(1,787,056)		(1,472,444)	Acquisition of fixed assets
<b>Arus kas bersih yang digunakan untuk aktivitas investasi</b>	<b>(1,779,098)</b>		<b>(1,429,245)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, bersih	692,970	12	450,000	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(5,843,184)		(5,592,332)	Dividends paid to the shareholders
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(5,150,214)</b>		<b>(5,142,332)</b>	<b>Net cash flows used in financing activities</b>
<b>Penurunan bersih kas dan setara kas</b>	<b>(245,093)</b>		<b>(272,526)</b>	<b>Net decrease in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	(9,231)		41,558	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>628,159</b>	2a, 2c, 3	<b>859,127</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>373,835</b>	2a, 2c, 3	<b>628,159</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

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	2017	Catatan/ Notes	2016	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	44,072,342		43,386,819	Receipts from customers
Pembayaran kepada pemasok	(30,712,887)		(29,625,520)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,546,135)		(1,497,467)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non-pensiun	(42,669)	17	(48,406)	Payments of long-term employee benefits non-pension
Pemberian pinjaman karyawan, bersih	11,550		(6,635)	Grants of employee loans, net
Pembayaran untuk beban jasa dan royalti	(2,191,174)		(3,320,491)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	9,591,027		8,888,300	Cash generated from operations
Penerimaan dari penghasilan keuangan	2,566		6,057	Receipts of finance income
Pembayaran biaya keuangan	(127,682)		(143,244)	Payments of finance costs
Pembayaran pajak penghasilan badan	(2,406,049)	14	(2,066,894)	Payments of corporate income tax
<b>Arus kas bersih dari aktivitas operasi</b>	<b>7,059,862</b>		<b>6,684,219</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan aset tetap	7,228	9c	7,958	Proceeds from the sale of fixed assets
Pembelian aset tetap	(1,606,734)	9a, 34	(1,787,056)	Acquisition of fixed assets
Perolehan aset takberwujud	(2,255)		-	Purchase of intangible asset
<b>Arus kas bersih yang digunakan untuk aktivitas investasi</b>	<b>(1,601,761)</b>		<b>(1,779,098)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, bersih	1,057,030		692,970	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(6,494,045)		(5,843,184)	Dividends paid to the shareholders
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(5,437,015)</b>		<b>(5,150,214)</b>	<b>Net cash flows used in financing activities</b>
<b>Kenaikan / (penurunan) bersih kas dan setara kas</b>	<b>21,086</b>		<b>(245,093)</b>	<b>Net increase / (decrease) in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	9,863		(9,231)	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>373,835</b>	2a, 2c, 3	<b>628,159</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>404,784</b>	2a, 2c, 3	<b>373,835</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

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	2018	Catatan/ Notes	2017	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	45,483,545		44,072,342	Receipts from customers
Pembayaran kepada pemasok	(30,674,878)		(30,712,887)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,614,213)		(1,546,135)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non-pensiun	(42,262)	17	(42,669)	Payments of long-term employee benefits non-pension
Pemberian pinjaman karyawan, bersih	7,201		11,550	Grants of employee loans, net
Pembayaran untuk beban jasa dan royalti	(2,804,332)		(2,191,174)	Payments of service fees and royalties
				<b>Cash generated from operations</b>
Kas yang dihasilkan dari operasi	10,355,061		9,591,027	
Penerimaan dari penghasilan keuangan	8,704		2,566	Receipts of finance income
Pembayaran biaya keuangan	(108,642)		(127,682)	Payments of finance costs
Pembayaran pajak penghasilan badan	(2,340,586)	14	(2,406,049)	Payments of corporate income tax
<b>Arus kas bersih dari aktivitas operasi</b>	<b>7,914,537</b>		<b>7,059,862</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan hak distribusi produk <i>Spreads</i> dan merek dagang lokal	2,799,154	26	-	Proceeds from the sale of the right to distribute <i>Spreads</i> products and local trademarks
Hasil penjualan aset yang dimiliki untuk dijual	195,479	35	-	Proceeds from the sale of assets held for sale
Hasil penjualan aset tetap	12,209	9c	7,228	Proceeds from the sale of fixed assets
Perolehan aset takberwujud	(66,028)	11	(2,255)	Purchase of intangible assets
Pembelian aset tetap	(998,329)	9a, 34	(1,606,734)	Acquisition of fixed assets
<b>Arus kas bersih dari (yang digunakan untuk) aktivitas investasi</b>	<b>1,942,485</b>		<b>(1,601,761)</b>	<b>Net cash flows from (used in) investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, bersih	(2,990,000)		1,057,030	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(6,926,201)		(6,494,045)	Dividends paid to the shareholders
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(9,916,201)</b>		<b>(5,437,015)</b>	<b>Net cash flows used in financing activities</b>
<b>(Penurunan) kenaikan bersih kas dan setara kas</b>	<b>(59,179)</b>		<b>21,086</b>	<b>Net (decrease) increase in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	6,062		9,863	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>404,784</b>	2a, 2c, 3	<b>373,835</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>351,667</b>	2a, 2c, 3	<b>404,784</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

PT Unilever Indonesia Tbk  
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(Expressed in millions of Rupiah, unless otherwise stated)

	2019	Catatan/ Notes	2018*	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	46,658,008		45,483,545	Receipts from customers
Pembayaran kepada pemasok	(29,940,845)		(30,345,030)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,712,441)		(1,614,213)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang non-pensiun	(52,024)	18	(42,262)	Payments of long-term employee benefits non-pension
Pemberian pinjaman karyawan, bersih	(872)		7,201	Grants of employee loans, net
Pembayaran untuk beban jasa dan royalti	(2,939,363)		(2,804,332)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	12,012,463		10,684,909	Cash generated from operations
Penerimaan dari penghasilan keuangan	7,307		8,704	Receipts of finance income
Pembayaran biaya keuangan	(230,230)		(191,900)	Payments of finance costs
Pembayaran pajak penghasilan badan	(3,120,471)	15	(2,340,586)	Payments of corporate income tax
<b>Arus kas bersih dari aktivitas operasi</b>	<b>8,669,069</b>		<b>8,161,127</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan aset tetap	2,478	9c	12,209	Proceeds from the sale of fixed assets
Perolehan aset tetap	(1,448,845)	9a, 35	(998,329)	Acquisition of fixed assets
Perolehan aset takberwujud	-	12	(66,028)	Acquisition of intangible asset
Hasil penjualan aset yang dimiliki untuk dijual	-		195,479	Proceeds from the sale of assets held for sale
Hasil penjualan hak distribusi produk Spreads dan merek dagang lokal	-		2,799,154	Proceeds from the sale of the right to distribute Spreads products and local trademarks
<b>Arus kas bersih (yang digunakan untuk) dari aktivitas investasi</b>	<b>(1,446,367)</b>		<b>1,942,485</b>	<b>Net cash flows (used in) from investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, bersih	2,460,000		(2,990,000)	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(9,176,417)	22	(6,926,201)	Dividends paid to the shareholders
Pembayaran liabilitas sewa	(220,773)	10	(246,590)	Payments of lease liabilities
<b>Arus kas bersih yang digunakan untuk aktivitas pendanaan</b>	<b>(6,937,190)</b>		<b>(10,162,791)</b>	<b>Net cash flows used in financing activities</b>
<b>Kenaikan (penurunan) bersih kas dan setara kas</b>	<b>285,512</b>		<b>(59,179)</b>	<b>Net increase (decrease) in cash and cash equivalents</b>
<b>Dampak perubahan kurs terhadap kas dan setara kas</b>	<b>(8,530)</b>		<b>6,062</b>	<b>Effect of exchange rate changes on cash and cash equivalents</b>
<b>Kas dan setara kas pada awal tahun</b>	<b>351,667</b>	2a, 2c, 3	<b>404,784</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>628,649</b>	2a, 2c, 3	<b>351,667</b>	<b>Cash and cash equivalents at the end of the year</b>

\*Setelah penyajian kembali (Lihat Catatan 37)

After restatement (See Note 37)\*

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

**PT Unilever Indonesia Tbk**  
**Laporan Arus Kas**  
**Untuk Tahun-Tahun yang Berakhir pada**  
**31 Desember 2020 dan 2019**

**PT Unilever Indonesia Tbk**  
**Statement of Cash Flows**  
**For The Years Ended**  
**31 December 2020 and 2019**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

(Expressed in millions of Rupiah, unless otherwise stated)

	2020	Catatan/ Notes	2019	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	47,136,495		46,658,008	Receipts from customers
Pembayaran kepada pemasok	(31,326,497)		(29,940,845)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,812,689)		(1,610,987)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang pensiun	(501,059)		(101,454)	Payments of long-term employee benefits pension
Pembayaran imbalan kerja jangka panjang non-pensiun	(37,549)	18	(52,024)	Payments of long-term employee benefits non-pension
Pemberian pinjaman karyawan, bersih	3,885		(872)	Grants of employee loans, net
Pembayaran untuk beban jasa dan royalti	(3,161,414)		(2,939,363)	Payments of service fees and royalties
Kas yang dihasilkan dari operasi	10,301,172		12,012,463	Cash generated from operations
Penerimaan dari penghasilan keuangan	4,647		7,307	Receipts of finance income
Pembayaran biaya keuangan	(248,790)		(230,230)	Payments of finance costs
Pembayaran pajak penghasilan badan	(1,693,036)	15	(3,120,471)	Payments of corporate income tax
<b>Arus kas neto dari aktivitas operasi</b>	<b>8,363,993</b>		<b>8,669,069</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan aset tetap	1,734	9c	2,478	Proceeds from the sale of fixed assets
Perolehan aset tetap	(649,743)	9a, 34	(1,448,845)	Acquisition of fixed assets
Perolehan aset takberwujud	(42,207)	12	-	Acquisition of intangible assets
<b>Arus kas neto yang digunakan untuk aktivitas investasi</b>	<b>(690,216)</b>		<b>(1,446,367)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, neto	95,000		2,460,000	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(7,371,069)		(9,176,417)	Dividends paid to the shareholders
Pembayaran liabilitas sewa	(182,440)	10	(220,773)	Payments of lease liabilities
<b>Arus kas neto yang digunakan untuk aktivitas pendanaan</b>	<b>(7,458,509)</b>		<b>(6,937,190)</b>	<b>Net cash flows used in financing activities</b>
<b>Kenaikan bersih kas dan setara kas</b>	<b>215,268</b>		<b>285,512</b>	<b>Net increase in cash and cash equivalents</b>
<b>Dampak perubahan kurs terhadap kas dan setara kas</b>	<b>159</b>		<b>(8,530)</b>	<b>Effect of exchange rate changes on cash and cash equivalents</b>
<b>Kas dan setara kas pada awal tahun</b>	<b>628,649</b>	2a, 2c, 3	<b>351,667</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>844,076</b>	2a, 2c, 3	<b>628,649</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

**PT Unilever Indonesia Tbk**  
**Laporan Arus Kas**  
**Untuk Tahun-Tahun yang Berakhir pada**  
**31 Desember 2021 dan 2020**

(Dalam jutaan Rupiah, kecuali dinyatakan lain)

**PT Unilever Indonesia Tbk**  
**Statement of Cash Flows**  
**For The Years Ended**  
**31 December 2021 and 2020**

(Expressed in millions of Rupiah, unless otherwise stated)

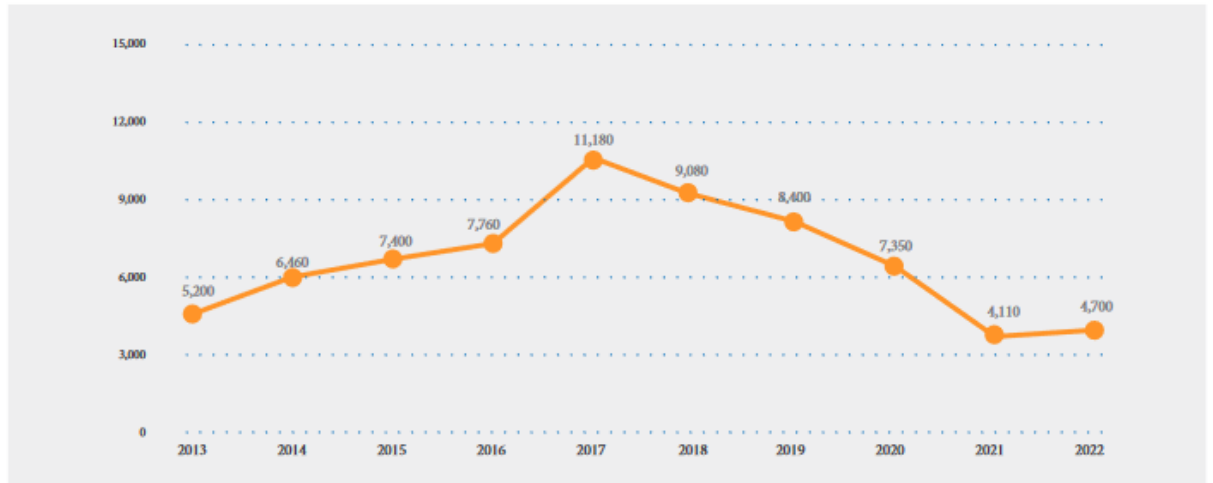
	2021	Catatan/ Notes	2020	
<b>Arus kas dari aktivitas operasi</b>				<b>Cash flows from operating activities</b>
Penerimaan dari pelanggan	44,102,256		47,136,495	Receipts from customers
Pembayaran kepada pemasok	(29,019,040)		(31,326,497)	Payments to suppliers
Pembayaran remunerasi direksi dan karyawan	(1,730,940)		(1,812,689)	Payments of directors' and employees' remuneration
Pembayaran imbalan kerja jangka panjang pensiun	(238,794)		(501,059)	Payments of long-term employee benefits pension
Pembayaran imbalan kerja jangka panjang non-pensiun	(41,448)	18	(37,549)	Payments of long-term employee benefits non-pension
Pemberian pinjaman karyawan, bersih	(3,849)		3,885	Grants of employee loans, net
				Payments of service fees and royalties
Pembayaran untuk beban jasa dan royalti	(3,135,084)		(3,161,414)	
Kas yang dihasilkan dari operasi	9,933,101		10,301,172	Cash generated from operations
Penerimaan dari penghasilan keuangan	2,017		4,647	Receipts of finance income
Pembayaran biaya keuangan	(184,876)		(248,790)	Payments of finance costs
Pembayaran pajak penghasilan badan	(1,848,151)	15	(1,693,036)	Payments of corporate income tax
<b>Arus kas neto dari aktivitas operasi</b>	<b>7,902,091</b>		<b>8,363,993</b>	<b>Net cash flows from operating activities</b>
<b>Arus kas dari aktivitas investasi</b>				<b>Cash flows from investing activities</b>
Hasil penjualan aset tetap	5,472	9c	1,734	Proceeds from the sale of fixed assets
Perolehan aset tetap	(585,163)	9a, 34	(649,743)	Acquisition of fixed assets
Perolehan aset takberwujud	(101,564)	12	(42,207)	Acquisition of intangible assets
<b>Arus kas neto yang digunakan untuk aktivitas investasi</b>	<b>(681,255)</b>		<b>(690,216)</b>	<b>Net cash flows used in investing activities</b>
<b>Arus kas dari aktivitas pendanaan</b>				<b>Cash flows from financing activities</b>
Pinjaman bank, neto	(1,165,000)		95,000	Bank borrowings, net
Pembayaran dividen kepada pemegang saham	(6,342,336)		(7,371,069)	Dividends paid to the shareholders
Pembayaran liabilitas sewa	(232,418)	10	(182,440)	Payments of lease liabilities
<b>Arus kas neto yang digunakan untuk aktivitas pendanaan</b>	<b>(7,739,754)</b>		<b>(7,458,509)</b>	<b>Net cash flows used in financing activities</b>
<b>(Penurunan) kenaikan bersih kas dan setara kas</b>	<b>(518,918)</b>		<b>215,268</b>	<b>Net (decrease) increase in cash and cash equivalents</b>
Dampak perubahan kurs terhadap kas dan setara kas	39		159	Effect of exchange rate changes on cash and cash equivalents
<b>Kas dan setara kas pada awal tahun</b>	<b>844,076</b>	2a, 2c, 3	<b>628,649</b>	<b>Cash and cash equivalents at the beginning of the year</b>
<b>Kas dan setara kas pada akhir tahun</b>	<b>325,197</b>	2a, 2c, 3	<b>844,076</b>	<b>Cash and cash equivalents at the end of the year</b>

Catatan atas laporan keuangan terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan ini.

The accompanying notes to the financial statements form an integral part of these financial statements.

## Lampiran 5 Harga Saham PT Unilever Indonesia Tbk

**HARGA SAHAM 10 TAHUN TERAKHIR (AKHIR TAHUN) DALAM RUPIAH**  
10 YEARS SHARE PRICE (END OF YEAR) IN RUPIAH



## Lampiran 6

### HASIL SPSS *DEBT TO EQUITY RATIO* TERHADAP *RETURN SAHAM*

#### Correlations

<b>Notes</b>		
Output Created		24-AUG-2024 19:06:35
Comments		
Input	Active Dataset	DataSet1
	Filter	<none>
	Weight	<none>
	Split File	<none>
	N of Rows in Working Data File	10
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics for each pair of variables are based on all the cases with valid data for that pair.
Syntax		CORRELATIONS /VARIABLES=X1 Y /PRINT=TWOTAIL NOSIG /MISSING=PAIRWISE.
Resources	Processor Time	00:00:00,03
	Elapsed Time	00:00:00,05

[DataSet1]

#### Correlations

		X1	Y
X1	Pearson Correlation	1	-,271
	Sig. (2-tailed)		,450
	N	10	10
Y	Pearson Correlation	-,271	1
	Sig. (2-tailed)	,450	
	N	10	10



```

REGRESSION
  /MISSING LISTWISE
  /STATISTICS COEFF OUTS R ANOVA
  /CRITERIA=PIN(.05) POUT(.10)
  /NOORIGIN
  /DEPENDENT Y
  /METHOD=ENTER X1.

```

## Regression

### Notes

Output Created		24-AUG-2024 19:07:07
Comments		
Input	Active Dataset	DataSet1
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	Weight	<none>
	Split File	<none>
	N of Rows in Working Data File	10
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics are based on cases with no missing values for any variable used.
Syntax	REGRESSION /MISSING LISTWISE /STATISTICS COEFF OUTS R ANOVA /CRITERIA=PIN(.05) POUT(.10) /NOORIGIN /DEPENDENT Y /METHOD=ENTER X1.	
Resources	Processor Time	00:00:00,02
	Elapsed Time	00:00:00,05
	Memory Required	2448 bytes
	Additional Memory Required for Residual Plots	0 bytes

**Variables Entered/Removed<sup>a</sup>**

Model	Variables	Variables	Method
	Entered	Removed	
1	X1 <sup>b</sup>	.	Enter

a. Dependent Variable: Y

b. All requested variables entered.

**Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	,271 <sup>a</sup>	,073	-,043	26,13552

a. Predictors: (Constant), X1

**ANOVA<sup>a</sup>**

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	431,543	1	431,543	,632	,450 <sup>b</sup>
	Residual	5464,524	8	683,066		
	Total	5896,068	9			

a. Dependent Variable: Y

b. Predictors: (Constant), X1

**Coefficients<sup>a</sup>**

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	33,153	37,116		,893	,398
	X1	-10,911	13,727	-,271	-,795	,450

a. Dependent Variable: Y

## HASIL SPSS *RETURN ON ASSET TERHADAP RETURN SAHAM*

### Correlations

<b>Notes</b>		
Output Created		24-AUG-2024 19:11:06
Comments		
Input	Active Dataset	DataSet1
	Filter	<none>
	Weight	<none>
	Split File	<none>
	N of Rows in Working Data File	10
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics for each pair of variables are based on all the cases with valid data for that pair.
Syntax		CORRELATIONS /VARIABLES=X2 Y /PRINT=TWOTAIL NOSIG /MISSING=PAIRWISE.
Resources	Processor Time	00:00:00,00
	Elapsed Time	00:00:00,00

### Correlations

		X2	Y
X2	Pearson Correlation	1	,188
	Sig. (2-tailed)		,603
	N	10	10
Y	Pearson Correlation	,188	1
	Sig. (2-tailed)	,603	
	N	10	10

```

REGRESSION
  /MISSING LISTWISE
  /STATISTICS COEFF OUTS R ANOVA
  /CRITERIA=PIN(.05) POUT(.10)
  /NOORIGIN
  /DEPENDENT Y
  /METHOD=ENTER X2.

```

## Regression

### Notes

Output Created		24-AUG-2024 19:11:36
Comments		
Input	Active Dataset	DataSet1
	Filter	<none>
	Weight	<none>
	Split File	<none>
	N of Rows in Working Data File	10
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics are based on cases with no missing values for any variable used.
Syntax	REGRESSION /MISSING LISTWISE /STATISTICS COEFF OUTS R ANOVA /CRITERIA=PIN(.05) POUT(.10) /NOORIGIN /DEPENDENT Y /METHOD=ENTER X2.	
Resources	Processor Time	00:00:00,00
	Elapsed Time	00:00:00,06
	Memory Required	2448 bytes
	Additional Memory Required for Residual Plots	0 bytes

**Variables Entered/Removed<sup>a</sup>**

Model	Variables		Method
	Entered	Removed	
1	X2 <sup>b</sup>	.	Enter

a. Dependent Variable: Y

b. All requested variables entered.

**Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	,188 <sup>a</sup>	,035	-,085	26,66283

a. Predictors: (Constant), X2

**ANOVA<sup>a</sup>**

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	208,815	1	208,815	,294	,603 <sup>b</sup>
	Residual	5687,253	8	710,907		
	Total	5896,068	9			

a. Dependent Variable: Y

b. Predictors: (Constant), X2

**Coefficients<sup>a</sup>**

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	-30,960	65,772		-,471	,650
	X2	,955	1,763	,188	,542	,603

a. Dependent Variable: Y

## HASIL SPSS DER DAN ROA TERHADAP *RETURN* SAHAM

### Correlations

Notes		
Output Created		24-AUG-2024 19:12:45
Comments		
Input	Active Dataset	DataSet1
	Filter	<none>
	Weight	<none>
	Split File	<none>
	N of Rows in Working Data File	10
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics for each pair of variables are based on all the cases with valid data for that pair.
Syntax		CORRELATIONS /VARIABLES=X1 X2 Y /PRINT=TWOTAIL NOSIG /MISSING=PAIRWISE.
Resources	Processor Time	00:00:00,02
	Elapsed Time	00:00:00,02

### Correlations

		X1	X2	Y
X1	Pearson Correlation	1	-,965**	-,271
	Sig. (2-tailed)		,000	,450
	N	10	10	10
X2	Pearson Correlation	-,965**	1	,188
	Sig. (2-tailed)	,000		,603
	N	10	10	10
Y	Pearson Correlation	-,271	,188	1
	Sig. (2-tailed)	,450	,603	
	N	10	10	10

\*\* . Correlation is significant at the 0.01 level (2-tailed).

```
REGRESSION
  /MISSING LISTWISE
  /STATISTICS COEFF OUTS R ANOVA
  /CRITERIA=PIN(.05) POUT(.10)
  /NOORIGIN
  /DEPENDENT Y
  /METHOD=ENTER X1 X2.
```

## Regression

Notes		
Output Created		24-AUG-2024 19:13:06
Comments		
Input	Active Dataset	DataSet1
	Filter	<none>
	Weight	<none>
	Split File	<none>
	N of Rows in Working Data File	10
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics are based on cases with no missing values for any variable used.
Syntax		REGRESSION /MISSING LISTWISE /STATISTICS COEFF OUTS R ANOVA /CRITERIA=PIN(.05) POUT(.10) /NOORIGIN /DEPENDENT Y /METHOD=ENTER X1 X2.
Resources	Processor Time	00:00:00,00
	Elapsed Time	00:00:00,08
	Memory Required	2896 bytes
	Additional Memory Required for Residual Plots	0 bytes

**Variables Entered/Removed<sup>a</sup>**

Model	Variables	Variables	Method
	Entered	Removed	
1	X2, X1 <sup>b</sup>	.	Enter

a. Dependent Variable: Y

b. All requested variables entered.

**Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	,388 <sup>a</sup>	,151	-,092	26,74855

a. Predictors: (Constant), X2, X1

**ANOVA<sup>a</sup>**

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	887,675	2	443,837	,620	,565 <sup>b</sup>
	Residual	5008,393	7	715,485		
	Total	5896,068	9			

a. Dependent Variable: Y

b. Predictors: (Constant), X2, X1

**Coefficients<sup>a</sup>**

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	341,407	387,932		,880	,408
	X1	-52,217	53,607	-1,295	-,974	,362
	X2	-5,388	6,748	-1,061	-,798	,451

a. Dependent Variable: Y