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## **LAMPIRAN- LAMPIRAN**

### *Lampiran 1 Kuesioner Penelitian*

#### **INSTRUMEN PENELITIAN**

##### **IDENTITAS RESPONDEN**

Nama Res : .....  
Jenis Kelamin : .....  
Umur : .....  
Pendidikan : .....  
Masa Kerja : .....  
Lama Kerja : .....

##### **Assalamu'alaikum Wr. Wb.**

Sebelumnya saya mengucapkan maaf apabila kegiatan yang saya lakukan mengganggu aktivitas yang sedang dilakukan oleh Bapak/Ibu. Adapun kegiatan yang saya lakukan adalah pengambilan data terkait dengan penyusunan tesis saya yang berjudul: **Pengaruh Sikap, Kompetensi dan Komitmen Organisasi Terhadap Kinerja Pegawai Dinas Pendidikan dan Kebudayaan Kabupaten Cilacap.**

Sehubungan dengan penilitian yang saya lakukan, saya meminta kesediaan dari Bapak/Ibu meluangkan waktu untuk mengisi instrument penelitian yang saya sediakan dibawah ini, sesuai dengan keadaan Bapak/Ibu.

Atas kesedian dan partisipasinya, saya mengucapkan terima kasih.

##### **Wassalamu'alaikum Wr. Wb.**

Tujuan dari pertanyaan dibawah ini adalah untuk mengetahui Sikap, Kompetensi, Komitmen Organisasi dan Kinerja Pegawai Dinas Pendidikan dan Kebudayaan Kabupaten Cilacap.

##### **Petunjuk Pengisian Angket:**

1. Tulis data diri pada tempat yang sudah disediakan.
2. Beri tanda *checklist* (✓) pada salah satu kolom pilihan jawaban yang tersedia sesuai dengan kondisi saudara. Dengan item jawaban sebagai berikut:

- 1) Jawaban 1 = Sangat tidak setuju / sangat kurang baik / sangat jarang
  - 2) Jawaban 2 = Tidak Setuju / kurang baik / jarang
  - 3) Jawaban 3 = Cukup setuju / cukup baik / kadang-kadang
  - 4) Jawaban 4 = Setuju / baik / sering
  - 5) Jawaban 5 = Sangat Setuju / sangat baik / selalu
3. Setiap pertanyaan diharapkan tidak ada yang kosong.
  4. Bila telah selesai mengisi lembar angket, harap segera dikembalikan.

#### A. Sikap (X<sub>1</sub>)

| No | Pernyataan   | Jawaban |   |   |   |   |
|----|--|---------|---|---|---|---|
|    |  | 1       | 2 | 3 | 4 | 5 |
|    | <b>Aspek dari dalam</b>  |         |   |   |   |   |
| 1  | Pengetahuan bisa mengajarkan saya bagaimana cara bersikap dengan baik dan benar                                      |         |   |   |   |   |
| 2  | Dengan adanya keyakinan, saya bisa bersikap dengan baik dan sesuai dengan objeknya sehingga menghindari permasalahan |         |   |   |   |   |
| 3  | Saya merasa apabila memutuskan sesuatu sudah dilakukan secara objektif dan akurat.                                   |         |   |   |   |   |
| 4  | Pandangan saya terhadap suatu hal dapat menentukan sikap saya  |         |   |   |   |   |
|    | <b>Aspek motif sosial</b>  |         |   |   |   |   |
| 5  | Saya merasa puas atas hasil kerja yang telah dicapai   |         |   |   |   |   |
| 6  | Saya akan merasa malu jika tidak dapat menyelesaikan tugas dengan baik   |         |   |   |   |   |
| 7  | Saya menyukai pekerjaan yang ditugaskan kepada saya  |         |   |   |   |   |
|    | <b>Aspek persepsi</b>  |         |   |   |   |   |
| 8  | Saya bersikap ramah dalam melayani   |         |   |   |   |   |
| 9  | Saya cenderung proaktif melindungan nama baik institusi  |         |   |   |   |   |
| 10 | Bagi saya, tugas adalah panggilan untuk mengabdi   |         |   |   |   |   |

## B. Variabel Kompetensi (X<sub>2</sub>)

| No                     | Pernyataan   | 1 | 2 | 3 | 4 | 5 |
|------------------------|--|---|---|---|---|---|
| <b>A. Pengetahuan</b>  |  |   |   |   |   |   |
| 1.                     | Saya memiliki pengetahuan dalam hal pelayanan yang baik dalam bidang pekerjaan saya                                    |   |   |   |   |   |
| 2.                     | Saya memahami semua aturan yang berkaitan terhadap pekerjaan dengan baik   |   |   |   |   |   |
| <b>B. Keterampilan</b> |  |   |   |   |   |   |
| 3.                     | Saya memiliki keterampilan secara baik, sehingga dapat memberikan semangat kepada rekan kerja                          |   |   |   |   |   |
| 4.                     | Dengan keterampilan teknis dan sosial yang saya miliki, saya mampu menyelesaikan pekerjaan                             |   |   |   |   |   |
| <b>C. Motif</b>        |  |   |   |   |   |   |
| 5.                     | Saya menjaga kualitas kerja dalam rangka tindakan ekonomi dalam rangka mencapai kesejahteraan                          |   |   |   |   |   |
| 6.                     | Pekerjaan yang diberikan kepada saya merupakan tanggungjawab yang harus diselesaikan dengan baik                       |   |   |   |   |   |
| <b>D. Sifat</b>        |  |   |   |   |   |   |
| 7.                     | Saya selalu siap membantu rekan kerja atau staf dalam memecahkan persoalan yang dihadapi dalam menyelesaikan pekerjaan |   |   |   |   |   |
| 8.                     | Saya ingin belajar dan kreatif dalam bekerja   |   |   |   |   |   |
| <b>E. Citra Diri</b>   |  |   |   |   |   |   |
| 9.                     | Saya memiliki kepercayaan diri untuk menyesuaikan diri dengan situasi kerja  |   |   |   |   |   |
| 10.                    | Saya mampu memberikan pelayanan dengan cepat, tepat dan simpatik   |   |   |   |   |   |

### C. Komitmen Organisasi (X<sub>3</sub>)

| No | Pernyataan  | Jawaban |   |   |   |   |
|----|---|---------|---|---|---|---|
|    |   | 1       | 2 | 3 | 4 | 5 |
|    | <b>Adanya perasaan menjadi bagian dari organisasi</b>   |         |   |   |   |   |
| 1  | Saya mampu mencurahkan waktu dan tenaga saya untuk menjalankan tugas dari organisasi  |         |   |   |   |   |
| 2  | Saya merasa yakin bahwa apa yang saya lakukan atas pekerjaan adalah berharga bagi organisasi                                    |         |   |   |   |   |
| 3  | Saya merasa nyaman dengan organisasi saat ini   |         |   |   |   |   |
| 4  | Saya merasa mendapat dukungan yang penuh dari organisasi  |         |   |   |   |   |
|    | <b>Adanya ketertarikan terhadap pekerjaan</b>   |         |   |   |   |   |
| 5  | Saya merasa memikul tanggung jawab demi keberhasilan suatu pekerjaan  |         |   |   |   |   |
| 6  | Penguasaan petugas terhadap pekerjaan   |         |   |   |   |   |
| 7  | Saya memiliki kemampuan untuk mengarahkan suatu kelompok kerja.   |         |   |   |   |   |
|    | <b>Pentingnya rasa memiliki</b>   |         |   |   |   |   |
| 8  | Saya merasa dilibatkan dalam membuat keputusan-keputusan organisasi.  |         |   |   |   |   |
| 9  | Saya berusaha meningkatkan <i>skill</i> dengan terus mempelajari hal-hal baru yang berkaitan dengan peningkatan penguasaan saya |         |   |   |   |   |
| 10 | Apapun keputusan dari organisasi, saya selalu siap melaksanakan.  |         |   |   |   |   |

## D. Kinerja Aparatur (Y)

| No | Pernyataan   | Jawaban |   |   |   |   |
|----|--|---------|---|---|---|---|
|    |  | 1       | 2 | 3 | 4 | 5 |
|    | <b>Kualitas</b>  |         |   |   |   |   |
| 1  | Saya mampu melaksanakan tugas sesuai dengan harapan  |         |   |   |   |   |
| 2  | Saya terus berusaha untuk menghasilkan tugas tanpa kesalahan   |         |   |   |   |   |
|    | <b>Kuantitas</b>   |         |   |   |   |   |
| 3  | Saya dapat mengerjakan setiap tugas yang dibebankan kepada saya.   |         |   |   |   |   |
| 4  | Saya memiliki tanggung jawab yang besar terhadap pelaksanaan tugas   |         |   |   |   |   |
|    | <b>Ketepatan Waktu</b>   |         |   |   |   |   |
| 5  | Saya berusaha bekerja lebih cepat dari yang diminta oleh atasan  |         |   |   |   |   |
| 6  | Saya menjalankan tugas pada waktu yang telah ditetapkan  |         |   |   |   |   |
|    | <b>Efektivitas</b>   |         |   |   |   |   |
| 7  | Saya memanfaatkan secara maksimal sumber daya yang ada pada organisasi untuk meningkatkan keuntungan dan mengurangi kerugian |         |   |   |   |   |
|    | <b>Kemandirian</b>   |         |   |   |   |   |
| 8  | Saya dapat melaksanakan kerja tanpa bantuan guna menghindari hasil yang merugikan  |         |   |   |   |   |
|    | <b>Komitmen</b>  |         |   |   |   |   |
| 9  | Saya memiliki komitmen tinggi atas keberhasilan organisasi di tempat saya bekerja  |         |   |   |   |   |
|    | <b>Tanggungjawab</b>   |         |   |   |   |   |
| 10 | Saya bersedia mengambil resiko untuk mencapai keberhasilan menjalankan tugas   |         |   |   |   |   |

## Lampiran 2 Data Penelitian

| No Res | No Angket |   |   |   |   |   |   |   |   |    | Jumlah |
|--------|-----------|---|---|---|---|---|---|---|---|----|--------|
|        | 1         | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |        |
| 1      | 5         | 5 | 4 | 4 | 5 | 5 | 5 | 4 | 5 | 5  | 47     |
| 2      | 5         | 4 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 2  | 41     |
| 3      | 2         | 4 | 3 | 4 | 3 | 2 | 4 | 3 | 3 | 2  | 30     |
| 4      | 3         | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 5 | 3  | 37     |
| 5      | 2         | 3 | 3 | 3 | 3 | 2 | 4 | 3 | 3 | 3  | 29     |
| 6      | 4         | 4 | 3 | 3 | 3 | 4 | 5 | 4 | 5 | 5  | 40     |
| 7      | 3         | 5 | 5 | 4 | 3 | 3 | 3 | 5 | 3 | 5  | 39     |
| 8      | 4         | 5 | 3 | 5 | 4 | 3 | 3 | 5 | 3 | 5  | 40     |
| 9      | 3         | 4 | 3 | 3 | 3 | 4 | 3 | 3 | 2 | 3  | 31     |
| 10     | 3         | 3 | 4 | 5 | 4 | 3 | 4 | 4 | 4 | 3  | 37     |
| 11     | 5         | 3 | 5 | 5 | 3 | 5 | 5 | 5 | 5 | 4  | 45     |
| 12     | 4         | 2 | 3 | 2 | 2 | 4 | 2 | 3 | 2 | 4  | 28     |
| 13     | 3         | 4 | 3 | 2 | 4 | 3 | 3 | 3 | 2 | 3  | 30     |
| 14     | 2         | 4 | 4 | 4 | 4 | 2 | 4 | 4 | 4 | 3  | 35     |
| 15     | 2         | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3  | 30     |
| 16     | 4         | 4 | 3 | 4 | 3 | 4 | 3 | 4 | 4 | 4  | 37     |
| 17     | 4         | 5 | 3 | 5 | 4 | 3 | 4 | 5 | 4 | 5  | 42     |
| 18     | 4         | 5 | 5 | 3 | 4 | 5 | 4 | 5 | 5 | 4  | 44     |
| 19     | 3         | 2 | 3 | 2 | 3 | 2 | 3 | 2 | 3 | 3  | 26     |

| No Res | No Angket |   |   |   |   |   |   |   |   |    | Jumlah |
|--------|-----------|---|---|---|---|---|---|---|---|----|--------|
|        | 1         | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |        |
| 1      | 5         | 3 | 4 | 4 | 4 | 5 | 4 | 5 | 5 | 5  | 44     |
| 2      | 5         | 5 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 5  | 48     |
| 3      | 3         | 3 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 3  | 33     |
| 4      | 4         | 3 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 4  | 35     |
| 5      | 4         | 3 | 3 | 4 | 3 | 4 | 3 | 4 | 3 | 4  | 35     |
| 6      | 4         | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4  | 37     |
| 7      | 4         | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 4 | 3  | 33     |
| 8      | 3         | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 4  | 37     |
| 9      | 3         | 4 | 3 | 3 | 4 | 3 | 4 | 4 | 3 | 4  | 35     |
| 10     | 4         | 3 | 3 | 4 | 3 | 3 | 4 | 3 | 4 | 5  | 36     |
| 11     | 5         | 5 | 3 | 4 | 5 | 5 | 4 | 5 | 5 | 5  | 46     |
| 12     | 3         | 4 | 3 | 4 | 4 | 2 | 4 | 3 | 2 | 3  | 32     |
| 13     | 3         | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3  | 30     |
| 14     | 4         | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 3  | 38     |
| 15     | 5         | 4 | 5 | 3 | 4 | 5 | 4 | 5 | 4 | 5  | 44     |
| 16     | 4         | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 3  | 34     |
| 17     | 4         | 2 | 4 | 4 | 2 | 4 | 4 | 3 | 4 | 4  | 35     |
| 18     | 4         | 5 | 5 | 4 | 5 | 4 | 4 | 5 | 4 | 5  | 45     |
| 19     | 3         | 2 | 3 | 2 | 3 | 3 | 2 | 2 | 3 | 3  | 26     |

| Hasil Angket Variabel Komitmen Organisasi (X3) |   |   |   |   |   |   |   |   |   |    |        |
|--|---|---|---|---|---|---|---|---|---|----|--------|
| No Res   |   |   |   |   |   |   |   |   |   |    | Jumlah |
|  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |        |
| 1  | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 3  | 47     |
| 2  | 4 | 4 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4  | 43     |
| 3  | 3 | 2 | 3 | 3 | 4 | 3 | 4 | 3 | 4 | 3  | 32     |
| 4  | 4 | 3 | 3 | 4 | 3 | 4 | 4 | 3 | 4 | 3  | 35     |
| 5  | 3 | 4 | 3 | 3 | 4 | 4 | 3 | 4 | 4 | 3  | 35     |
| 6  | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4  | 39     |
| 7  | 4 | 3 | 4 | 3 | 2 | 4 | 4 | 3 | 4 | 3  | 34     |
| 8  | 3 | 5 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4  | 41     |
| 9  | 5 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3  | 30     |
| 10   | 4 | 2 | 3 | 4 | 4 | 3 | 3 | 2 | 3 | 3  | 31     |
| 11   | 5 | 3 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5  | 47     |
| 12   | 2 | 2 | 2 | 3 | 5 | 3 | 3 | 2 | 3 | 3  | 28     |
| 13   | 3 | 2 | 5 | 2 | 4 | 3 | 3 | 2 | 3 | 2  | 29     |
| 14   | 4 | 5 | 4 | 5 | 3 | 5 | 5 | 5 | 4 | 4  | 45     |
| 15   | 3 | 5 | 5 | 3 | 4 | 4 | 4 | 5 | 4 | 3  | 40     |
| 16   | 1 | 2 | 4 | 5 | 3 | 3 | 3 | 2 | 3 | 3  | 29     |
| 17   | 4 | 3 | 4 | 2 | 5 | 3 | 4 | 3 | 3 | 2  | 33     |
| 18   | 4 | 5 | 4 | 4 | 5 | 5 | 4 | 5 | 5 | 4  | 45     |
| 19   | 2 | 3 | 2 | 2 | 2 | 3 | 3 | 4 | 3 | 4  | 28     |

| Hasil Angket Variabel Kinerja Pegawai (Y) |           |   |   |   |   |   |   |   |   |    |        |
|---|-----------|---|---|---|---|---|---|---|---|----|--------|
| No Res                                    | No Angket |   |   |   |   |   |   |   |   |    | Jumlah |
|   | 1         | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |        |
| 1   | 5         | 4 | 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5  | 48     |
| 2   | 5         | 4 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 4  | 46     |
| 3   | 3         | 3 | 4 | 3 | 3 | 4 | 3 | 3 | 4 | 3  | 33     |
| 4   | 3         | 4 | 4 | 3 | 3 | 4 | 3 | 4 | 5 | 3  | 36     |
| 5   | 4         | 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 3  | 36     |
| 6   | 5         | 3 | 5 | 4 | 4 | 4 | 5 | 4 | 3 | 4  | 41     |
| 7   | 5         | 3 | 4 | 5 | 3 | 5 | 3 | 4 | 3 | 4  | 39     |
| 8   | 4         | 5 | 4 | 3 | 5 | 5 | 4 | 5 | 4 | 3  | 42     |
| 9   | 4         | 4 | 3 | 3 | 2 | 4 | 3 | 4 | 4 | 3  | 34     |
| 10  | 4         | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4  | 38     |
| 11  | 5         | 4 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 4  | 47     |
| 12  | 3         | 3 | 3 | 2 | 1 | 2 | 5 | 5 | 3 | 2  | 29     |
| 13  | 3         | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3  | 31     |
| 14  | 5         | 5 | 4 | 4 | 3 | 4 | 5 | 4 | 5 | 4  | 43     |
| 15  | 4         | 4 | 5 | 5 | 5 | 5 | 4 | 5 | 4 | 5  | 46     |
| 16  | 4         | 2 | 2 | 3 | 4 | 5 | 4 | 4 | 4 | 3  | 35     |
| 17  | 4         | 4 | 5 | 4 | 4 | 5 | 4 | 5 | 4 | 4  | 43     |
| 18  | 5         | 5 | 5 | 4 | 4 | 4 | 5 | 5 | 5 | 5  | 47     |
| 19  | 3         | 3 | 4 | 3 | 3 | 3 | 2 | 3 | 3 | 2  | 29     |

### Lampiran 3 Uji Validitas

| Correlations |                     |        |        |        |        |        |        |        |        |        |        |        |
|--------------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|              |                     | X1.1   | X1.2   | X1.3   | X1.4   | X1.5   | X1.6   | X1.7   | X1.8   | X1.9   | X1.10  | Sikap  |
| X1.1         | Pearson Correlation | 1      | 0.243  | 0.310  | 0.288  | 0.252  | .825** | 0.320  | .502*  | .459*  | .483   | .721** |
|              | Sig. (2-tailed)     |        | 0.316  | 0.196  | 0.232  | 0.299  | 0.000  | 0.182  | 0.028  | 0.048  | 0.036  | 0.000  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.2         | Pearson Correlation | 0.243  | 1      | 0.282  | 0.441  | .618** | 0.239  | 0.213  | .679** | 0.321  | 0.452  | .658** |
|              | Sig. (2-tailed)     | 0.316  |        | 0.242  | 0.059  | 0.005  | 0.325  | 0.380  | 0.001  | 0.180  | 0.052  | 0.002  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.3         | Pearson Correlation | 0.310  | 0.282  | 1      | 0.329  | 0.289  | .457*  | 0.323  | .623** | .547*  | 0.147  | .626** |
|              | Sig. (2-tailed)     | 0.196  | 0.242  |        | 0.169  | 0.229  | 0.049  | 0.178  | 0.004  | 0.015  | 0.549  | 0.004  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.4         | Pearson Correlation | 0.288  | 0.441  | 0.329  | 1      | 0.375  | 0.091  | 0.432  | .713** | 0.413  | 0.273  | .646** |
|              | Sig. (2-tailed)     | 0.232  | 0.059  | 0.169  |        | 0.113  | 0.711  | 0.065  | 0.001  | 0.079  | 0.259  | 0.003  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.5         | Pearson Correlation | 0.252  | .618** | 0.289  | 0.375  | 1      | 0.203  | 0.400  | 0.392  | .473   | 0.104  | .582** |
|              | Sig. (2-tailed)     | 0.299  | 0.005  | 0.229  | 0.113  |        | 0.404  | 0.090  | 0.097  | 0.041  | 0.673  | 0.009  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.6         | Pearson Correlation | .825** | 0.239  | .457*  | 0.091  | 0.203  | 1      | 0.319  | 0.428  | .501*  | 0.272  | .665** |
|              | Sig. (2-tailed)     | 0.000  | 0.325  | 0.049  | 0.711  | 0.404  |        | 0.184  | 0.068  | 0.029  | 0.260  | 0.002  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.7         | Pearson Correlation | 0.320  | 0.213  | 0.323  | 0.432  | 0.400  | 0.319  | 1      | 0.299  | .667** | 0.010  | .586** |
|              | Sig. (2-tailed)     | 0.182  | 0.380  | 0.178  | 0.065  | 0.090  | 0.184  |        | 0.214  | 0.002  | 0.968  | 0.008  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.8         | Pearson Correlation | .502*  | .679** | .623** | .713** | 0.392  | 0.428  | 0.299  | 1      | .574*  | .605** | .868** |
|              | Sig. (2-tailed)     | 0.028  | 0.001  | 0.004  | 0.001  | 0.097  | 0.068  | 0.214  |        | 0.010  | 0.006  | 0.000  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.9         | Pearson Correlation | .459*  | 0.321  | .547*  | 0.413  | .473*  | .501*  | .667** | .574*  | 1      | 0.280  | .781** |
|              | Sig. (2-tailed)     | 0.048  | 0.180  | 0.015  | 0.079  | 0.041  | 0.029  | 0.002  | 0.010  |        | 0.246  | 0.000  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| X1.10        | Pearson Correlation | .483   | 0.452  | 0.147  | 0.273  | 0.104  | 0.272  | 0.010  | .605** | 0.280  | 1      | .561*  |
|              | Sig. (2-tailed)     | 0.036  | 0.052  | 0.549  | 0.259  | 0.673  | 0.260  | 0.968  | 0.006  | 0.246  |        | 0.012  |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |
| Sikap        | Pearson Correlation | .721** | .658** | .626** | .646*  | .582** | .665** | .586** | .868** | .781** | .561*  | 1      |
|              | Sig. (2-tailed)     | 0.000  | 0.002  | 0.004  | 0.003  | 0.009  | 0.002  | 0.008  | 0.000  | 0.000  | 0.012  |        |
|              | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     |

\*\*. Correlation is significant at the 0.01 level (2-tailed).  
\*. Correlation is significant at the 0.05 level (2-tailed).

|             |                     | Correlations |        |        |        |        |        |        |        |        |        |             |
|-------------|---------------------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
|             |                     | X2.1         | X2.2   | X2.3   | X2.4   | X2.5   | X2.6   | X2.7   | X2.8   | X2.9   | X2.10  | Kompeten si |
| X2.1        | Pearson Correlation | 1            | 0.329  | .506*  | 0.344  | 0.254  | .905** | 0.401  | .611** | .861** | .701** | .810**      |
|             | Sig. (2-tailed)     |              | 0.170  | 0.027  | 0.150  | 0.294  | 0.000  | 0.089  | 0.005  | 0.000  | 0.001  | 0.000       |
| X2.2        | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Pearson Correlation | 0.329        | 1      | 0.383  | .513*  | .784** | 0.308  | .598** | .708** | 0.288  | .469*  | .734**      |
| X2.3        | Sig. (2-tailed)     | 0.170        |        | 0.106  | 0.025  | 0.000  | 0.200  | 0.007  | 0.001  | 0.232  | 0.043  | 0.000       |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
| X2.4        | N                   | .506*        | 0.383  | 1      | 0.275  | 0.285  | .489*  | .542*  | .489*  | 0.394  | .646** | .675**      |
|             | Pearson Correlation | 0.027        | 0.106  |        | 0.255  | 0.236  | 0.034  | 0.017  | 0.034  | 0.095  | 0.003  | 0.001       |
| X2.5        | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Pearson Correlation | 0.150        | 0.025  | 0.255  |        | 0.395  | 0.270  | 0.000  | 0.052  | 0.155  | 0.064  | 0.006       |
| X2.6        | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Pearson Correlation | 0.254        | .784** | 0.285  | 0.207  | 1      | 0.233  | 0.427  | .606** | 0.224  | 0.334  | .595**      |
| X2.7        | Sig. (2-tailed)     | 0.294        | 0.000  | 0.236  | 0.395  |        | 0.337  | 0.068  | 0.006  | 0.357  | 0.163  | 0.007       |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
| X2.8        | N                   | .905**       | 0.308  | .489*  | 0.266  | 0.233  | 1      | 0.262  | .652** | .887** | .581** | .772**      |
|             | Pearson Correlation | 0.000        | 0.200  | 0.034  | 0.270  | 0.337  |        | 0.279  | 0.002  | 0.000  | 0.009  | 0.000       |
| X2.9        | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Pearson Correlation | 0.401        | .598** | .542*  | .724** | 0.427  | 0.262  | 1      | .490*  | 0.355  | .575** | .711**      |
| X2.10       | Sig. (2-tailed)     | 0.089        | 0.007  | 0.017  | 0.000  | 0.068  | 0.279  |        | 0.033  | 0.136  | 0.010  | 0.001       |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
| Kompeten si | N                   | .611**       | .708** | .489*  | 0.453  | .606** | .652** | .490*  | 1      | .514*  | .705** | .858**      |
|             | Pearson Correlation | 0.005        | 0.001  | 0.034  | 0.052  | 0.006  | 0.002  | 0.033  |        | 0.024  | 0.001  | 0.000       |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Sig. (2-tailed)     | .861**       | 0.288  | 0.394  | 0.340  | 0.224  | .887** | 0.355  | .514*  | 1      | .614** | .752**      |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Pearson Correlation | .701**       | .469   | .646   | 0.433  | 0.334  | .581** | .575*  | .705** | .614** | 1      | .827*       |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |
|             | Sig. (2-tailed)     | .810**       | .734** | .679** | .602** | .595** | .772** | .711** | .858** | .752** | .827*  | 1           |
|             | N                   | 19           | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19          |

\*. Correlation is significant at the 0.05 level (2-tailed).  
 \*\*. Correlation is significant at the 0.01 level (2-tailed).

| Correlations        |                     |        |        |        |        |       |        |        |        |        |        |                     |
|---------------------|---------------------|--------|--------|--------|--------|-------|--------|--------|--------|--------|--------|---------------------|
|                     |                     | X3.1   | X3.2   | X3.3   | X3.4   | X3.5  | X3.6   | X3.7   | X3.8   | X3.9   | X3.10  | Komitmen Organisasi |
| X3.1                | Pearson Correlation | 1      | 0.345  | 0.346  | 0.132  | 0.144 | .468*  | .588** | 0.425  | .513*  | 0.196  | .578**              |
|                     | Sig. (2-tailed)     |        | 0.148  | 0.146  | 0.590  | 0.558 | 0.043  | 0.008  | 0.070  | 0.025  | 0.420  | 0.010               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.2                | Pearson Correlation | 0.345  | 1      | 0.388  | 0.300  | 0.252 | .849** | .578** | .863** | .699** | 0.410  | .796**              |
|                     | Sig. (2-tailed)     | 0.148  |        | 0.100  | 0.211  | 0.298 | 0.000  | 0.010  | 0.000  | 0.001  | 0.081  | 0.000               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.3                | Pearson Correlation | 0.346  | 0.388  | 1      | 0.346  | 0.381 | 0.434  | .546*  | 0.395  | 0.455  | 0.043  | .614**              |
|                     | Sig. (2-tailed)     | 0.146  | 0.100  |        | 0.146  | 0.108 | 0.063  | 0.016  | 0.095  | 0.050  | 0.860  | 0.005               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.4                | Pearson Correlation | 0.132  | 0.300  | 0.346  | 1      | 0.285 | .539*  | .516*  | 0.333  | .581** | .611** | .632**              |
|                     | Sig. (2-tailed)     | 0.590  | 0.211  | 0.146  |        | 0.237 | 0.017  | 0.024  | 0.164  | 0.009  | 0.005  | 0.004               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.5                | Pearson Correlation | 0.144  | 0.252  | 0.381  | 0.285  | 1     | 0.239  | 0.324  | 0.232  | 0.309  | 0.110  | .477*               |
|                     | Sig. (2-tailed)     | 0.558  | 0.298  | 0.108  | 0.237  |       | 0.324  | 0.176  | 0.339  | 0.198  | 0.654  | 0.039               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.6                | Pearson Correlation | .468*  | .849** | 0.434  | .539*  | 0.239 | 1      | .738** | .803** | .912*  | .463   | .886**              |
|                     | Sig. (2-tailed)     | 0.043  | 0.000  | 0.063  | 0.017  | 0.324 |        | 0.000  | 0.000  | 0.000  | 0.046  | 0.000               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.7                | Pearson Correlation | .588** | .578** | .546*  | .516*  | 0.324 | .738** | 1      | .717** | .852** | 0.443  | .860**              |
|                     | Sig. (2-tailed)     | 0.008  | 0.010  | 0.016  | 0.024  | 0.176 | 0.000  |        | 0.001  | 0.000  | 0.057  | 0.000               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.8                | Pearson Correlation | 0.425  | .863** | 0.395  | 0.333  | 0.232 | .803** | .717** | 1      | .825** | .630** | .859**              |
|                     | Sig. (2-tailed)     | 0.070  | 0.000  | 0.095  | 0.164  | 0.339 | 0.000  | 0.001  |        | 0.000  | 0.004  | 0.000               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.9                | Pearson Correlation | .513*  | .699** | 0.455  | .581** | 0.309 | .912** | .852** | .825** | 1      | .577** | .917**              |
|                     | Sig. (2-tailed)     | 0.025  | 0.001  | 0.050  | 0.009  | 0.198 | 0.000  | 0.000  | 0.000  |        | 0.010  | 0.000               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| X3.10               | Pearson Correlation | 0.196  | 0.410  | 0.043  | .611*  | 0.110 | .463*  | 0.443  | .630** | .577** | 1      | .602**              |
|                     | Sig. (2-tailed)     | 0.420  | 0.081  | 0.860  | 0.005  | 0.654 | 0.046  | 0.057  | 0.004  | 0.010  |        | 0.006               |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |
| Komitmen Organisasi | Pearson Correlation | .578** | .796*  | .614** | .632** | .477* | .886** | .860** | .859** | .917** | .602** | 1                   |
|                     | Sig. (2-tailed)     | 0.010  | 0.000  | 0.005  | 0.004  | 0.039 | 0.000  | 0.000  | 0.000  | 0.000  | 0.006  |                     |
|                     | N                   | 19     | 19     | 19     | 19     | 19    | 19     | 19     | 19     | 19     | 19     | 19                  |

\*. Correlation is significant at the 0.05 level (2-tailed).  
 \*\*. Correlation is significant at the 0.01 level (2-tailed).

| Correlations    |                     |        |        |        |        |        |        |        |        |        |        |                 |
|-----------------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------------|
|                 |                     | Y1     | Y2     | Y3     | Y4     | Y5     | Y6     | Y7     | Y8     | Y9     | Y10    | Kinerja Pegawai |
| Y1              | Pearson Correlation | 1      | 0.391  | .468*  | .723** | .537*  | .532*  | .655** | 0.420  | 0.431  | .749** | .816**          |
|                 | Sig. (2-tailed)     |        | 0.097  | 0.043  | 0.000  | 0.018  | 0.019  | 0.002  | 0.073  | 0.066  | 0.000  | 0.000           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y2              | Pearson Correlation | 0.391  | 1      | .489*  | 0.227  | 0.325  | 0.286  | 0.355  | .534*  | .632** | 0.449  | .635**          |
|                 | Sig. (2-tailed)     | 0.097  |        | 0.033  | 0.349  | 0.175  | 0.236  | 0.136  | 0.019  | 0.004  | 0.054  | 0.003           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y3              | Pearson Correlation | .468*  | .489*  | 1      | .645** | .603** | 0.280  | 0.353  | 0.307  | 0.328  | .684** | .717**          |
|                 | Sig. (2-tailed)     | 0.043  | 0.033  |        | 0.003  | 0.006  | 0.245  | 0.138  | 0.201  | 0.170  | 0.001  | 0.001           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y4              | Pearson Correlation | .723** | 0.227  | .645** | 1      | .594** | .513*  | .287   | 0.261  | 0.288  | .862** | .750**          |
|                 | Sig. (2-tailed)     | 0.000  | 0.349  | 0.003  |        | 0.007  | 0.025  | 0.233  | 0.280  | 0.232  | 0.000  | 0.000           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y5              | Pearson Correlation | .537*  | 0.325  | .603** | .594** | 1      | .667** | 0.370  | 0.397  | .470*  | .665** | .797**          |
|                 | Sig. (2-tailed)     | 0.018  | 0.175  | 0.006  | 0.007  |        | 0.002  | 0.119  | 0.092  | 0.042  | 0.002  | 0.000           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y6              | Pearson Correlation | .532*  | 0.286  | 0.280  | .513*  | .667** | 1      | 0.135  | 0.306  | 0.398  | .482*  | .644**          |
|                 | Sig. (2-tailed)     | 0.019  | 0.236  | 0.245  | 0.025  | 0.002  |        | 0.583  | 0.203  | 0.091  | 0.037  | 0.003           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y7              | Pearson Correlation | .655** | 0.355  | 0.353  | 0.287  | 0.370  | 0.135  | 1      | .616** | 0.453  | .523*  | .656**          |
|                 | Sig. (2-tailed)     | 0.002  | 0.136  | 0.138  | 0.233  | 0.119  | 0.583  |        | 0.005  | 0.051  | 0.022  | 0.002           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y8              | Pearson Correlation | 0.420  | .534*  | 0.307  | 0.261  | 0.397  | 0.306  | .616** | 1      | 0.358  | .505*  | .643**          |
|                 | Sig. (2-tailed)     | 0.073  | 0.019  | 0.201  | 0.280  | 0.092  | 0.203  | 0.005  |        | 0.132  | 0.028  | 0.003           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y9              | Pearson Correlation | 0.431  | .632** | 0.328  | 0.288  | .470*  | 0.398  | 0.453  | 0.358  | 1      | .507*  | .667**          |
|                 | Sig. (2-tailed)     | 0.066  | 0.004  | 0.170  | 0.232  | 0.042  | 0.091  | 0.051  | 0.132  |        | 0.027  | 0.002           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Y10             | Pearson Correlation | .749** | 0.449  | .684** | .862** | .665** | .482*  | .523*  | .505*  | .507*  | 1      | .890**          |
|                 | Sig. (2-tailed)     | 0.000  | 0.054  | 0.001  | 0.000  | 0.002  | 0.037  | 0.022  | 0.028  | 0.027  |        | 0.000           |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |
| Kinerja Pegawai | Pearson Correlation | .816** | .635** | .717** | .750** | .797** | .644** | .656** | .643** | .667** | .890** | 1               |
|                 | Sig. (2-tailed)     | 0.000  | 0.003  | 0.001  | 0.000  | 0.000  | 0.003  | 0.002  | 0.003  | 0.002  | 0.000  |                 |
|                 | N                   | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19     | 19              |

\*. Correlation is significant at the 0.05 level (2-tailed).

\*\*. Correlation is significant at the 0.01 level (2-tailed).

## **Lampiran 4 Uji Reliabilitas**

### **Case Processing Summary**

|       |                       | N  | %     |
|-------|-----------------------|----|-------|
| Cases | Valid                 | 19 | 100.0 |
|       | Excluded <sup>a</sup> | 0  | .0    |
|       | Total                 | 19 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

### **Reliability Statistics**

| Cronbach's |            |
|------------|------------|
| Alpha      | N of Items |
| .862       | 10         |

### **Item-Total Statistics**

|       | Scale Mean<br>if Item<br>Deleted | Scale<br>Variance if<br>Item Deleted | Corrected<br>Item-Total<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
|-------|----------------------------------|--------------------------------------|--|--|
| X1.1  | 32.79                            | 31.620                               | .628                                   | .844                                   |
| X1.2  | 32.37                            | 32.801                               | .558                                   | .850                                   |
| X1.3  | 32.63                            | 34.357                               | .543                                   | .852                                   |
| X1.4  | 32.63                            | 32.579                               | .536                                   | .852                                   |
| X1.5  | 32.74                            | 35.205                               | .502                                   | .855                                   |
| X1.6  | 32.74                            | 31.982                               | .553                                   | .851                                   |
| X1.7  | 32.47                            | 34.152                               | .484                                   | .856                                   |
| X1.8  | 32.37                            | 30.801                               | .826                                   | .828                                   |
| X1.9  | 32.58                            | 30.480                               | .700                                   | .837                                   |
| X1.10 | 32.58                            | 33.702                               | .436                                   | .861                                   |

## Case Processing Summary

|       |                       | N  | %     |
|-------|-----------------------|----|-------|
| Cases | Valid                 | 19 | 100.0 |
|       | Excluded <sup>a</sup> | 0  | .0    |
|       | Total                 | 19 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

## Reliability Statistics

| Cronbach's |            |
|------------|------------|
| Alpha      | N of Items |
| .906       | 10         |

## Item-Total Statistics

|       | Scale Mean<br>if Item<br>Deleted | Scale<br>Variance if<br>Item Deleted | Corrected<br>Item-Total<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
|-------|----------------------------------|--------------------------------------|--|--|
|       |                                  |                                      |  |  |
| X2.1  | 33.11                            | 27.877                               | .759                                   | .891                                   |
| X2.2  | 33.53                            | 27.374                               | .649                                   | .898                                   |
| X2.3  | 33.42                            | 28.813                               | .598                                   | .900                                   |
| X2.4  | 33.42                            | 29.924                               | .519                                   | .904                                   |
| X2.5  | 33.26                            | 29.760                               | .504                                   | .905                                   |
| X2.6  | 33.26                            | 27.205                               | .700                                   | .894                                   |
| X2.7  | 33.26                            | 29.316                               | .649                                   | .898                                   |
| X2.8  | 33.37                            | 26.135                               | .808                                   | .886                                   |
| X2.9  | 33.32                            | 27.784                               | .680                                   | .895                                   |
| X2.10 | 33.05                            | 26.830                               | .772                                   | .889                                   |

### Case Processing Summary

|       |                       | N  | %     |
|-------|-----------------------|----|-------|
| Cases | Valid                 | 19 | 100.0 |
|       | Excluded <sup>a</sup> | 0  | .0    |
|       | Total                 | 19 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

### Reliability Statistics

| Cronbach's |            |
|------------|------------|
| Alpha      | N of Items |
| .883       | 10         |

### Item-Total Statistics

|       | Scale Mean<br>if Item<br>Deleted | Scale<br>Variance if<br>Item Deleted | Corrected<br>Item-Total<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
|-------|----------------------------------|--------------------------------------|--|--|
| X3.1  | 32.84                            | 38.251                               | .457                                   | .885                                   |
| X3.2  | 32.95                            | 34.275                               | .717                                   | .864                                   |
| X3.3  | 32.63                            | 38.246                               | .509                                   | .880                                   |
| X3.4  | 32.84                            | 37.474                               | .521                                   | .880                                   |
| X3.5  | 32.47                            | 39.596                               | .337                                   | .895                                   |
| X3.6  | 32.63                            | 37.246                               | .858                                   | .860                                   |
| X3.7  | 32.58                            | 37.702                               | .829                                   | .862                                   |
| X3.8  | 32.79                            | 33.731                               | .805                                   | .856                                   |
| X3.9  | 32.53                            | 36.596                               | .896                                   | .857                                   |
| X3.10 | 33.05                            | 39.942                               | .524                                   | .878                                   |

### Case Processing Summary

|       |                       | N  | %     |
|-------|-----------------------|----|-------|
| Cases | Valid                 | 19 | 100.0 |
|       | Excluded <sup>a</sup> | 0  | .0    |
|       | Total                 | 19 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

### Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .897             | 10         |

### Item-Total Statistics

|     | Scale Mean<br>if Item<br>Deleted | Scale<br>Variance if<br>Item Deleted | Corrected<br>Item-Total<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
|-----|----------------------------------|--------------------------------------|--|--|
| Y1  | 35.00                            | 31.889                               | .766                                   | .879                                   |
| Y2  | 35.47                            | 33.596                               | .546                                   | .893                                   |
| Y3  | 34.95                            | 32.719                               | .642                                   | .887                                   |
| Y4  | 35.42                            | 32.480                               | .684                                   | .884                                   |
| Y5  | 35.47                            | 29.596                               | .717                                   | .883                                   |
| Y6  | 35.00                            | 33.222                               | .551                                   | .893                                   |
| Y7  | 35.11                            | 32.655                               | .557                                   | .893                                   |
| Y8  | 34.95                            | 33.942                               | .563                                   | .892                                   |
| Y9  | 35.05                            | 33.608                               | .589                                   | .890                                   |
| Y10 | 35.53                            | 30.263                               | .854                                   | .872                                   |

## **Lampiran 5 Deskriptif Statistik**

|       |    | <b>Sikap</b> |         | Cumulative<br>Percent |                       |
|-------|----|--------------|---------|-----------------------|-----------------------|
|       |    | Frequency    | Percent | Valid Percent         | Cumulative<br>Percent |
| Valid | 26 | 1            | 5.3     | 5.3                   | 5.3                   |
|       | 28 | 1            | 5.3     | 5.3                   | 10.5                  |
|       | 29 | 1            | 5.3     | 5.3                   | 15.8                  |
|       | 30 | 3            | 15.8    | 15.8                  | 31.6                  |
|       | 31 | 1            | 5.3     | 5.3                   | 36.8                  |
|       | 35 | 1            | 5.3     | 5.3                   | 42.1                  |
|       | 37 | 3            | 15.8    | 15.8                  | 57.9                  |
|       | 39 | 1            | 5.3     | 5.3                   | 63.2                  |
|       | 40 | 2            | 10.5    | 10.5                  | 73.7                  |
|       | 41 | 1            | 5.3     | 5.3                   | 78.9                  |
|       | 42 | 1            | 5.3     | 5.3                   | 84.2                  |
|       | 44 | 1            | 5.3     | 5.3                   | 89.5                  |
|       | 45 | 1            | 5.3     | 5.3                   | 94.7                  |
|       | 47 | 1            | 5.3     | 5.3                   | 100.0                 |
| Total |    | 19           | 100.0   | 100.0                 |                       |

|       |    | <b>Kompetensi</b> |         | Cumulative<br>Percent |                       |
|-------|----|-------------------|---------|-----------------------|-----------------------|
|       |    | Frequency         | Percent | Valid Percent         | Cumulative<br>Percent |
| Valid | 26 | 1                 | 5.3     | 5.3                   | 5.3                   |
|       | 30 | 1                 | 5.3     | 5.3                   | 10.5                  |
|       | 32 | 1                 | 5.3     | 5.3                   | 15.8                  |
|       | 33 | 2                 | 10.5    | 10.5                  | 26.3                  |
|       | 34 | 1                 | 5.3     | 5.3                   | 31.6                  |
|       | 35 | 4                 | 21.1    | 21.1                  | 52.6                  |
|       | 36 | 1                 | 5.3     | 5.3                   | 57.9                  |

|       |    |       |       |       |
|-------|----|-------|-------|-------|
| 37    | 2  | 10.5  | 10.5  | 68.4  |
| 38    | 1  | 5.3   | 5.3   | 73.7  |
| 44    | 2  | 10.5  | 10.5  | 84.2  |
| 45    | 1  | 5.3   | 5.3   | 89.5  |
| 46    | 1  | 5.3   | 5.3   | 94.7  |
| 48    | 1  | 5.3   | 5.3   | 100.0 |
| Total | 19 | 100.0 | 100.0 |       |

### Komitmen Organisasi

| Valid | Frequency | Percent | Cumulative Percent |         |
|-------|-----------|---------|--------------------|---------|
|       |           |         | Valid Percent      | Percent |
| 28    | 2         | 10.5    | 10.5               | 10.5    |
| 29    | 2         | 10.5    | 10.5               | 21.1    |
| 30    | 1         | 5.3     | 5.3                | 26.3    |
| 31    | 1         | 5.3     | 5.3                | 31.6    |
| 32    | 1         | 5.3     | 5.3                | 36.8    |
| 33    | 1         | 5.3     | 5.3                | 42.1    |
| 34    | 1         | 5.3     | 5.3                | 47.4    |
| 35    | 2         | 10.5    | 10.5               | 57.9    |
| 39    | 1         | 5.3     | 5.3                | 63.2    |
| 40    | 1         | 5.3     | 5.3                | 68.4    |
| 41    | 1         | 5.3     | 5.3                | 73.7    |
| 43    | 1         | 5.3     | 5.3                | 78.9    |
| 45    | 2         | 10.5    | 10.5               | 89.5    |
| 47    | 2         | 10.5    | 10.5               | 100.0   |
| Total | 19        | 100.0   | 100.0              |         |

### Kinerja Pegawai

|       |    | Frequency | Percent | Valid Percent | Cumulative Percent |
|-------|----|-----------|---------|---------------|--------------------|
| Valid | 29 | 2         | 10.5    | 10.5          | 10.5               |
|       | 31 | 1         | 5.3     | 5.3           | 15.8               |
|       | 33 | 1         | 5.3     | 5.3           | 21.1               |
|       | 34 | 1         | 5.3     | 5.3           | 26.3               |
|       | 35 | 1         | 5.3     | 5.3           | 31.6               |
|       | 36 | 2         | 10.5    | 10.5          | 42.1               |
|       | 38 | 1         | 5.3     | 5.3           | 47.4               |
|       | 39 | 1         | 5.3     | 5.3           | 52.6               |
|       | 41 | 1         | 5.3     | 5.3           | 57.9               |
|       | 42 | 1         | 5.3     | 5.3           | 63.2               |
|       | 43 | 2         | 10.5    | 10.5          | 73.7               |
|       | 46 | 2         | 10.5    | 10.5          | 84.2               |
|       | 47 | 2         | 10.5    | 10.5          | 94.7               |
|       | 48 | 1         | 5.3     | 5.3           | 100.0              |
| Total |    | 19        | 100.0   | 100.0         |                    |

### Descriptive Statistics

|                     | N  | Minimum | Maximum | Sum | Mean  | Std. Deviation |
|---------------------|----|---------|---------|-----|-------|----------------|
| Sikap               | 19 | 26      | 47      | 688 | 36.21 | 6.312          |
| Kompetensi          | 19 | 26      | 48      | 703 | 37.00 | 5.859          |
| Komitmen Organisasi | 19 | 28      | 47      | 691 | 36.37 | 6.743          |
| Kinerja Pegawai     | 19 | 29      | 48      | 743 | 39.11 | 6.288          |
| Valid N (listwise)  | 19 |         |         |     |       |                |

### Statistics

|          | Sikap   | Kompetensi | Komitmen Organisasi | Kinerja Pegawai |
|----------|---------|------------|---------------------|-----------------|
| N        | Valid   | 19         | 19                  | 19              |
|          | Missing | 0          | 0                   | 0               |
| Mean     | 36.21   | 37.00      | 36.37               | 39.11           |
| Median   | 37.00   | 35.00      | 35.00               | 39.00           |
| Variance | 39.842  | 34.333     | 45.468              | 39.544          |
| Range    | 21      | 22         | 19                  | 19              |
| Minimum  | 26      | 26         | 28                  | 29              |
| Maximum  | 47      | 48         | 47                  | 48              |
| Sum      | 688     | 703        | 691                 | 743             |

### *Lampiran 6 Uji Hipotesis*

#### Correlations

|                     |                     | Kinerja Pegawai | Sikap | Kompetensi | Komitmen Organisasi |
|---------------------|---------------------|-----------------|-------|------------|---------------------|
| Pearson Correlation | Kinerja Pegawai     | 1.000           | .797  | .899       | .903                |
|                     | Sikap               | .797            | 1.000 | .667       | .698                |
|                     | Kompetensi          | .899            | .667  | 1.000      | .859                |
|                     | Komitmen Organisasi | .903            | .698  | .859       | 1.000               |
| Sig. (1-tailed)     | Kinerja Pegawai     | .               | .000  | .000       | .000                |
|                     | Sikap               | .000            | .     | .001       | .000                |
|                     | Kompetensi          | .000            | .001  | .          | .000                |
|                     | Komitmen Organisasi | .000            | .000  | .000       | .                   |
| N                   | Kinerja Pegawai     | 19              | 19    | 19         | 19                  |
|                     | Sikap               | 19              | 19    | 19         | 19                  |
|                     | Kompetensi          | 19              | 19    | 19         | 19                  |
|                     | Komitmen Organisasi | 19              | 19    | 19         | 19                  |

### Model Summary<sup>b</sup>

| Model | R                 | R Square | Adjusted R | Std. Error of the |
|-------|-------------------|----------|------------|-------------------|
|       |                   |          | Square     | Estimate          |
| 1     | .954 <sup>a</sup> | .910     | .892       | 2.065             |

a. Predictors: (Constant), Komitmen Organisasi, Sikap, Kompetensi

b. Dependent Variable: Kinerja Pegawai

### ANOVA<sup>a</sup>

| Model | Sum of Squares | df | Mean    | F      | Sig.              |
|-------|----------------|----|---------|--------|-------------------|
|       |                |    | Square  |        |                   |
| 1     | Regression     | 3  | 215.934 | 50.620 | .000 <sup>b</sup> |
|       | Residual       | 15 | 4.266   |        |                   |
|       | Total          | 18 |         |        |                   |

a. Dependent Variable: Kinerja Pegawai

b. Predictors: (Constant), Komitmen Organisasi, Sikap, Kompetensi

### Coefficients<sup>a</sup>

| Model | Unstandardized Coefficients |            | Beta  | t    | Sig.  | Collinearity Statistics |       |
|-------|-----------------------------|------------|-------|------|-------|-------------------------|-------|
|       | B                           | Std. Error |       |      |       | Tolerance               | VIF   |
| 1     | (Constant)                  | .875       | 3.288 | .266 | .794  |                         |       |
|       | Sikap                       | .272       | .110  | .273 | 2.485 | .025                    | .496  |
|       | Kompetensi                  | .427       | .165  | .398 | 2.588 | .021                    | .253  |
|       | Komitmen Organisasi         | .345       | .149  | .370 | 2.313 | .035                    | .234  |
|       |                             |            |       |      |       |                         | 4.276 |

a. Dependent Variable: Kinerja Pegawai

*Lampiran 7 Daftar Riwayat Hidup*

**DAFTAR RIWAYAT HIDUP**



FOTO  
3x4  
warna

**Identitas Penulis**

Nama Lengkap : **RATNA HARMININGSIH**  
Tempat/tanggal lahir : 82302223018  
Program studi : Manajemen  
Konsentrasi : Manajemen Sumber Daya Manusia  
NIM :  
Alamat Rumah :  
Riwayat Pendidikan :  
1. SD :  
2. SMP :  
3. SMA :  
4. S1 :  
Riwayat Pekerjaan :  
Riwayat Keluarga :